

PROGRAM I: PUBLIC PROTECTION

SUMMARY OF APPROPRIATIONS AND REVENUES

Agency	Agency Name	FY 2002-2003 Appropriations	FY 2002-2003 Revenue	FY 2002-2003 Net County Cost
026	District Attorney	71,557,917	54,605,822	16,952,095
032	Emergency Management Division	1,281,983	825,623	456,360
041	Grand Jury	515,126	0	515,126
045	Juvenile Justice Commission	175,880	0	175,880
047	Sheriff Court Operations	40,185,727	31,919,198	8,266,529
048	Detention Release	1,247,934	0	1,247,934
055	Sheriff-Coroner Communications	15,663,952	9,458,094	6,205,858
057	Probation	125,815,985	47,263,076	78,552,909
058	Public Defender	44,266,857	3,246,810	41,020,047
060	Sheriff-Coroner	345,230,146	294,727,052	50,503,094
073	Alternate Defense	9,849,000	4,893,000	4,956,000
081	Trial Courts	68,880,589	42,111,378	26,769,211
	GENERAL FUND TOTAL	724,671,096	489,050,053	235,621,043
103	O.C. Methamphetamine Lab Investigation Team	1,204,742	1,204,742	0
109	County Automated Fingerprint Identification	1,278,852	1,278,852	0
116	Narcotic Forfeiture and Seizure	2,092,524	2,092,524	0
118	Sheriff - Regional Narcotics Suppression Program	5,008,450	5,008,450	0
122	Motor Vehicle Theft Task Force	4,239,021	4,239,021	0
132	Sheriff's Narcotics Program	1,530,241	1,530,241	0
134	Orange County Jail	2,338,513	2,338,513	0
139	Contract Cities Shared Forfeitures	17,395	17,395	0
13B	Traffic Violator	1,312,712	1,312,712	0
13J	Children's Waiting Room	398,297	398,297	0
141	Sheriff's Substation Fee Program	4,978,359	4,978,359	0
143	Jail Commissary	4,743,100	4,743,100	0
144	Inmate Welfare	9,420,870	9,420,870	0
14B	County Public Safety Sales Tax Excess Revenue	36,688,076	36,688,076	0
14D	CAL-ID Operational Costs	1,279,735	1,279,735	0
14E	CAL-ID System Costs	4,413,977	4,413,977	0
14G	Sheriff's Supplemental Law Enforcement Service	1,276,133	1,276,133	0
14H	DA's Supplemental Law Enforcement Service	1,018,432	1,018,432	0
14L	Local Law Enforcement Block Grant	350,598	350,598	0
14Q	Sheriff-Coroner Construction and Facility Development	16,794,668	16,794,668	0
14R	Ward Welfare	677,642	677,642	0
14U	Court Facilities	2,972,516	2,972,516	0
15C	Theo Lacy Jail Construction	31,933,439	31,933,439	0



SUMMARY OF APPROPRIATIONS AND REVENUES (Continued)

Agency	Agency Name	FY 2002-2003 Appropriations	FY 2002-2003 Revenue	FY 2002-2003 Net County Cost
15N	Delta Special Revenue	57,639	57,639	0
	NON-GENERAL FUND TOTAL	136,025,931	136,025,931	0
	TOTAL PUBLIC PROTECTION	860,697,027	625,075,984	235,621,043

026 - DISTRICT ATTORNEY

Operational Summary

Mission:

To enhance public safety & welfare and create a sense of security in the community through the vigorous enforcement of criminal and civil laws in a just, honest, efficient and ethical manner.

Strategic Goals:

- Protect the public from criminal activity.
- Create a sense of security in the community.

Key Outcome Measures:

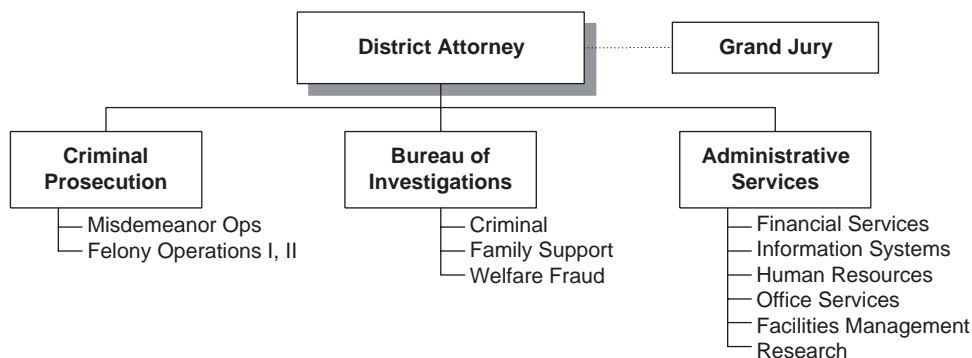
Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
CONVICTION RATE What: Percentage of filed cases resulting in conviction Why: Reflects on the Office's ability to effectively represent the People of the State of California	Achieved over 91% conviction rate	To meet or exceed 2001 performance results	The Office has maintained an excellent conviction rate
PUBLIC SURVEY ON FEELINGS OF SAFETY AND SECURITY What: An annual survey measuring public perception of safety and security Why: Indicates achievement of the Office's goal of creating a sense of security in the community	Average response was 8.02 on a 1 to 10 scale	To meet or exceed 2001 performance results	Very positive responses have indicated that the vast majority of Orange County residents feel safe

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- The first phase of implementing a new Case Management System was completed - approvals were made for the new system.
- Created a 26-page bilingual resource booklet in Spanish/English and Vietnamese/English providing the public with information on how to access the criminal justice system.
- Expanded the Organized Crime Unit into an "Intelligence Unit - Organized Crime/Anti-Terrorism."
- With AB1913 funds, collaborated with the Probation Department to create the Truancy Response Team.
- With AB1913 funds, partnered with the Probation Department and Sheriff to create the School Mobile Resources Team (SMART) to combat crimes committed by youths on, near, or impacting school campuses.

- The Consumer Unit successfully concluded several extensive cases and has collected nearly \$1.5 million in fines and penalties through October 2001.
- The Environmental Unit has convicted more persons of criminal charges through October 2001 than all of 2000 and has collected over \$300,000 in fines and penalties.
- Over \$5 million in new grant funds were awarded to the Office in FY 2001/02.
- Several specialized data management systems were completed in 2001, most notably the automation of trial records. The design of a witness liaison system was completed and will be developed during 2002.
- Recruited 95 volunteers to assist with community outreach activities. Collectively, these volunteers contributed 1,520 hours of service to the County.

Organizational Summary



ADMINISTRATIVE SERVICES - This Division provides administrative and technical support for the other four Office divisions. This support includes accounting, budgeting, computer systems, human resources services, facilities management, office services, purchasing, research, and compliance review/audit.

BUREAU OF INVESTIGATIONS - The Bureau consists of law enforcement personnel who provide investigative and other related technical services for the agency's prosecutors. Investigators conduct proactive investigations, specialty investigations, follow-up investigations, interviewing and subpoenaing of witnesses and ensuring that they are able to appear in court.

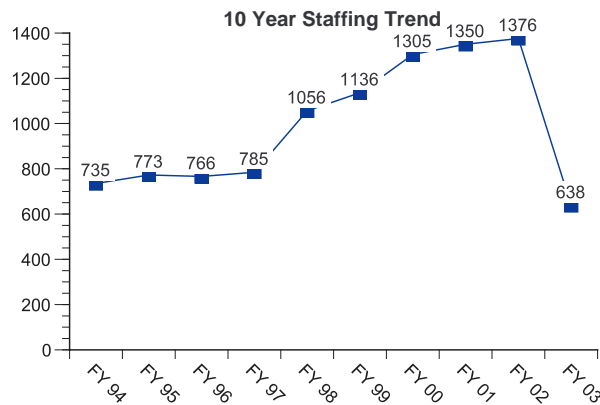
CRIMINAL PROSECUTION - The Criminal Prosecution Division (DAMC) handles the prosecution of felony and misdemeanor cases.

Felony Operations I: Handles most of the felony cases of the Office. The centralized Felony Charging Unit is designed to make the filing of felony cases more efficient and consistent. Less complex felony cases are sent to the Felony Panel for further processing. The more complex, specialized cases are handled by the Homicide, Sexual Assault, Family Protection or TARGET/Gang Units.

Felony Operations II: Contains vertical prosecution units handling Economic Crimes (auto theft and auto insurance fraud, workers' compensation fraud and other types of fraud), consumer and environmental protection cases (scams against consumers, creation of environmental hazards), specialized narcotics cases (major vendors, methamphetamine lab seizures, etc.), career criminal cases, and welfare fraud criminal prosecutions. The Law and Motions Unit, which handles the writing of writs and appeals and other court motions is also located in this Division. The Felony Projects Unit handles special and sensitive cases (such as election code violations and other cases of political nature).

Misdemeanor Operations: Oversees the criminal prosecution of adult misdemeanor crimes in each of the five Justice Centers, as well as, the operations of the Juvenile Unit. Between new filings and the completion of existing cases, the Division handles approximately 55,000 misdemeanor cases annually, and the vast majority of the 12,000 juvenile petitions presented to the Office each year.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Effective July 1, 2002, Family Support Division will officially separate from the District Attorney's Office and will take 783 positions with them.
- For FY 02/03, the Office implemented a one-year freeze of five Attorney and ten Investigator positions to reduce NCC requirements.
- Significant staffing highlights in FY 01/02 include the following:
- Approval of five Deputy District Attorneys in FY 2001/02 budget to implement Proposition 36;
- Approval of two Deputy District Attorneys to participate in the Juvenile Accountability Incentive Block Grant program.
- Approval of one investigative auditor to participate in the anti-money laundering grant program.

Budget Summary

Plan for Support of the County's Strategic Priorities:

As the sole countywide law enforcement agency, the Office of the District Attorney will continue to take the lead in implementing programs to enhance the core business of public safety and security. In support of the County's Strategic Priority, the Office has created a High Tech Crime Unit to respond to the increasing computer-focused crimes, which have been the result of more people with computer literacy. The Office will be devoting needed resources to the Strategic Priority of combating the new Identity Theft crime area, one of the fastest growing crimes in the nation. In 2002, the Office will continue to work collaboratively with the Health Care Agency and Probation Department to achieve the Strategic Priority of implementing Proposition 36 within funding limitations. To accomplish the Strategic Priority of protecting the groundwater resources, including drinking water supplies within the County from contamination caused by leaking gasoline storage tanks, the Office will continue the collaboration of the Environmental Unit personnel with outside experts. The Office's Information Technology Unit has committed both in-house staff and consultants to convert the existing Case Tracking System to the Strategic Priority of a Case Management System. Once in place, this system will serve as the hub for the countywide Integrated Criminal Justice Information System (ICJIS). The ICJIS will link the Office with the Court, police agencies, Probation, Public Defender, and other criminal justice system partners.

Changes Included in the Base Budget:

This department made internal reductions to come as close as possible to the 2002 Strategic Financial Plan Net County Cost (NCC) Target. The CEO reduced the department's proposed budget to meet the NCC target. The Board approved restoring the funding to allow the department to continue to operate at the current level of service. (See Approved Budget Augmentations and Related Performance Results below).

The most notable change in this year's budget is the separation of Family Support Division from the District Attorney's Office as mandated by the State. Effective July 1, 2002, the Orange County Department of Child Support Services will be established and will perform all the duties of the Orange County District Attorney Family Support Division.

The budgetary impact of this change is tremendous. The Office's budget will be reduced by \$64,257,393 and a total of 783 staff will be transferred from the Office of the District Attorney to the Orange County Department of Child Support Services. With this separation, the Office will endure an annual net loss of approximately \$1.5 million.

With Family Support's departure, Prop 172 revenue remains as Criminal Division's main source of funding. Although sales tax revenue has increased since its inception in 1994, its growth has not kept pace in the past year with the increased rate of expenses, especially salaries. For the second year in a row, Prop 172 revenue will fall short of 2002 Strategic Financial Plan projections.

Unfortunately, this revenue shortfall coincides with an unprecedented increase in salary and benefit costs. The DA's Office has had to deal with very high MOU-related salary and COLA increases for its attorneys and investigators, who constitute the bulk of its workforce. Moreover, the County has initiated other employment benefits such as the performance incentive plan (PIP), Management Performance Plan (MPP), increase in employer-paid retirement, health insurance and workers' comp benefits which have all borne a significant impact on the Office's operating expenses.

As a result of a state mandated reorganization of child support functions, a continued decline in sales tax revenue and extraordinary increases in negotiated salary and benefit expenses, our FY 2002/03 budget submittal calls for a significant increase in Net County Cost to fund essential Office functions.

The recommended base budget includes two positions funded by the Juvenile Accountability Incentive Block Grant (JAIBG) program, which focuses on the growing problems of felony sexual assault and abuse cases involving juvenile offenders and child victims. It also incorporates two additional grant-funded positions to support the Regional Mobile Gang Enforcement Team (RGET)'s countywide effort to identify, investigate, apprehend, and prosecute violent and aggressive gangs and other organized criminal groups that create terror among various communities in Orange County.

For FY 02-03, the Office is also requesting the continued funding for 5-Attorney IIIs to comply with mandated Proposition 36 requirements. The total cost of this augmentation is \$637,870.

Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
Continue Current Level of Service Amount: \$ 10,645,711	Required to fund increases in retirement/health ins, and cover reductions in sales tax rev.	Continue to operate at current level of service.	026-003
Full-Time Investigator for ODCSS Amount: \$ 103,872	A full-time Investigator is needed to conduct background investigations for the new ODCSS agency.	Provide ODCSS with a full-time investigator to conduct its background investigations.	026-002
Continued Funding of 5 Limited-Term Attorney III Positions for Prop 36 Cases Amount: \$ 637,870	Continued funding is required to handle the caseload associated with Proposition 36	Continued handling of Prop 36 cases.	026-001
Impact of May Revise Amount: \$ (1,186,449)	Reflects the impact of the State's May budget revise on the District Attorney	N/A	026-004

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	1,376	1,419	638	(781)	-55.04
Total Revenues	104,033,372	123,644,503	114,596,167	54,605,822	(59,990,345)	-52.35
Total Requirements	106,381,636	127,275,265	116,203,084	71,557,917	(44,645,167)	-38.42
Net County Cost	2,348,264	3,630,762	1,606,916	16,952,095	15,345,178	954.95

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: District Attorney in the Appendix on page 430.

Budget Units Under Agency Control

No.	Agency Name	Administrative Services	Bureau Of Investigations	Criminal Prosecution	Total
026	District Attorney	16,359,558	20,863,411	34,334,948	71,557,917
116	Narcotic Forfeiture & Seizure	0	2,092,524	0	2,092,524
122	Motor Vehicle Theft Task Force	0	4,239,021	0	4,239,021
14H	DA's Supplemental Law Enforcement Service	1,018,432	0	0	1,018,432
	Total	17,377,990	27,194,956	34,334,948	78,907,894

116 - NARCOTIC FORFEITURE AND SEIZURE

Operational Summary

Description:

The mission of the unit is to ensure compliance to the mandates in Health and Safety Codes 11469-11470 involving the obtaining of assets forfeited or seized as part of narcotics investigations.

Strategic Goals:

- Obtain all assets to which the Office is entitled based upon Health and Safety Code sections 11469 and 11470.

Key Outcome Measures:

Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
PERCENTAGE OF POSSIBLE CASES FOR WHICH ASSETS WERE OBTAINED What: Measures level of effectiveness of the program. Why: Indicates the effectiveness of the program.	On target to meet established goal.	Meet or exceed prior year's performance.	Our experienced team acquires all assets to which we are legally entitled.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- The Unit has been proactive in addressing narcotic-related crimes in Orange County and continues to vigorously pursue the seizure of assets related to these crimes, as mandated in the Health & Safety Codes 11469-11470.

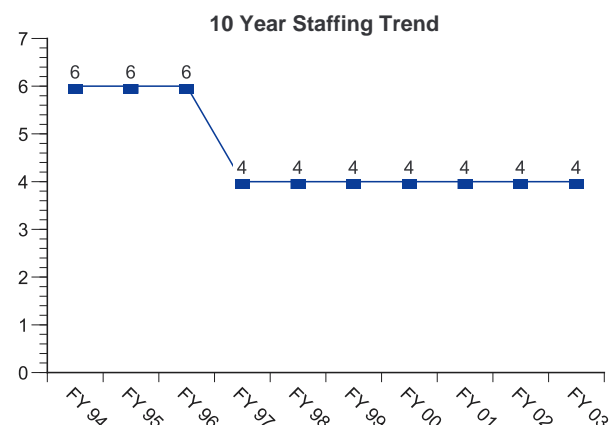
NARCOTIC PROGRAM - This Unit is part of the Narcotics Enforcement Team which has recently been reorganized as part of a unit that also handles Career Criminal prosecutions and Welfare Fraud criminal prosecutions. The Narcotic Asset Forfeiture and Seizure group consists of a Deputy District Attorney, an Investigator, a paralegal and an Attorney Clerk II.

The receipt and expenditure of this fund are dictated by the Health and Safety Code. In FY 2001/2002 approximately \$249,893 was transferred to Agency 026 to cover eligible expenses (i.e., gang activity, narcotic enforcement, etc.). Moreover, in FY 2002/03 approximately \$500,000 is anticipated to be transferred to Agency 026.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	526,439
Total Final FY 2002-2003 Budget:	2,092,524
Percent of County General Fund:	N/A
Total Employees:	4.00

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- As the number of cases involving narcotic asset forfeiture and seizure declined, staffing was reduced in fiscal year 1996-97 from 6 to 4 employees. This staff size of 4 has been maintained since that change.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Narcotic Asset Forfeiture and Seizure Program assists the Office in supporting the County's Strategic Priorities by bringing in critically needed revenues.

Changes Included in the Base Budget:

As part of the overall county effort to streamline operations and reduce costs, the Unit's proposed FY 2002-03 budget reflects a reduction in overtime pay and special departmental expense.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	4	4	4	0	0.00
Total Revenues	2,213,607	2,279,775	2,191,578	2,092,524	(99,054)	-4.52
Total Requirements	336,477	2,279,775	526,393	2,092,524	1,566,130	297.52
Balance	1,877,130	0	1,665,184	0	(1,665,184)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Narcotic Forfeiture and Seizure in the Appendix on page 453.

Highlights of Key Trends:

- The amount of assets that can be acquired has been dropping mainly due to the fact that drug dealers have become sophisticated in safeguarding their assets by decentralizing their "vaults." Narcotic moneys and assets are stashed in different locations to avoid huge

losses on their part in the event of a criminal investigation or police raid. On the national level, the Feds have been giving local agencies a larger allocation of the seized assets with the participating County agency getting a smaller portion.

122 - MOTOR VEHICLE THEFT TASK FORCE

Operational Summary

Description:

The Motor Vehicle Theft Task Force extensively investigates and vigorously prosecutes violations of the criminal code dealing with auto theft and distribution of stolen vehicles and automotive parts. The Motor Vehicle Theft Task Force is a multi-agency, multi-jurisdictional Countywide unit that concentrates its activities on rings of professional vehicle thieves operating to steal, strip and/or sell motor vehicles and their parts.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	2,088,587
Total Final FY 2002-2003 Budget:	4,239,021
Percent of County General Fund:	N/A
Total Employees:	6.00

Strategic Goals:

- To prosecute criminal violations involving motor vehicle theft occurring in Orange County in a vigorous, efficient, just and ethical manner.
- To reduce the incidence of motor vehicle theft.

Key Outcome Measures:

Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
PERCENTAGE OF FILED CASES RESULTING IN CONVICTIONS What: Measures level of effective, just prosecution Why: Indicates effectiveness of prosecution	On target to meet established FY 01/02 goals.	To meet or exceed 2002 Performance Results	This highly experienced unit has been very successful in building cases against major auto theft rings
NUMBER OF REPORTED MOTOR VEHICLE THEFTS What: Measures ability of achieving goal of reducing motor vehicle theft Why: Indicates service level and responsiveness of the Office	On target to meet established FY 01/02 goals.	To meet or exceed 2002 Performance Results	The Task Force has achieved reductions for eight consecutive years

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Continued aggressive efforts to investigate and prosecute major auto theft crime rings and expand its in-house database for improved efficiency and quality of service.

O.C. VEHICLE THEFT TASK FORCE - This Unit is part of the Economic Crimes Unit, a vertical prosecution unit in the Felony Operations I Division of the Office of the District Attorney. The Task Force consists of two Deputy District

Attorneys, one Investigator, an Accountant/Auditor II and two Attorney Clerk IIs.

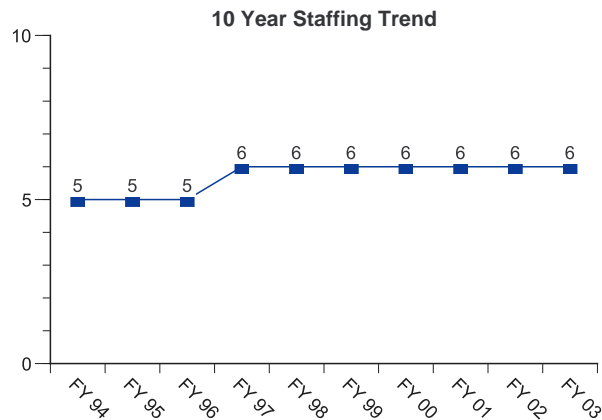
The receipt and expenditure of this fund are governed by Vehicle Code 9250.14, which requires that the fund be expended exclusively for programs that deter, investigate, and prosecute vehicle theft crimes.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Motor vehicles are critical to the economic success of Orange County residents. The Motor Vehicle Theft Task Force has a key role in the core business of public safety. This multi-agency task force also supports the County's Strategic Priority of an integrated criminal justice system.

Ten Year Staffing Trend:



Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	6	6	6	0	0.00
Total Revenues	3,713,375	3,675,859	3,612,566	4,239,021	626,454	17.34
Total Requirements	2,535,908	3,675,859	2,096,938	4,239,021	2,142,082	102.15
Balance	1,177,467	0	1,515,627	0	(1,515,627)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Motor Vehicle Theft Task Force in the Appendix on page 455.

14H - DA'S SUPPLEMENTAL LAW ENFORCEMENT SERVICE

Operational Summary

Description:

Fund 14H supplies the Office of the District Attorney with supplemental resources necessary for the achievement of its primary mission and for bringing its strategic goals to fruition.

Strategic Goals:

- To allocate 12.5% of the Supplemental Law Enforcement Services Fund to the Office of the District Attorney.

DISTRICT ATTORNEY SUPPLEMENTAL LAW ENFORCEMENT SERVICE - This serves as the repository of all monies allocated to the Orange County District Attorney's Office pursuant to AB 3229 for the disposition towards its various law enforcement programs that require supplemental funding.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	1,036,788
Total Final FY 2002-2003 Budget:	1,018,432
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

Fund 14H supports the Strategic Priorities of the County by supplying additional revenues to the programs of the Office of the District Attorney working on meeting the County's Strategic Priorities.

Changes Included in the Base Budget:

The recommended base budget reflects the continued decline of the AB 3229 revenue stream and resultant reduction in interest monies.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	1,098,218	1,085,120	1,042,835	1,018,432	(24,403)	-2.34
Total Requirements	1,084,189	1,085,120	1,036,788	1,018,432	(18,356)	-1.77
Balance	14,029	0	6,047	0	(6,047)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: DA's Supplemental Law Enforcement Service in the Appendix on page 468.

Highlights of Key Trends:

- Fund 14H provides supplemental monies for the DA's law enforcement programs from an allocation of revenues derived from the imposition of a specified state-wide sales and use tax rate. In the past year, there has been a notable decline in this revenue stream mainly

due to what seemed to be 2001-2002's signature, the sluggish economy. This was compounded by California's energy crisis and consequent effect on the State budget. The State's belt-tightening process produced a trickle-down effect on the beneficiaries of this supplemental funding.

041 - GRAND JURY

Operational Summary

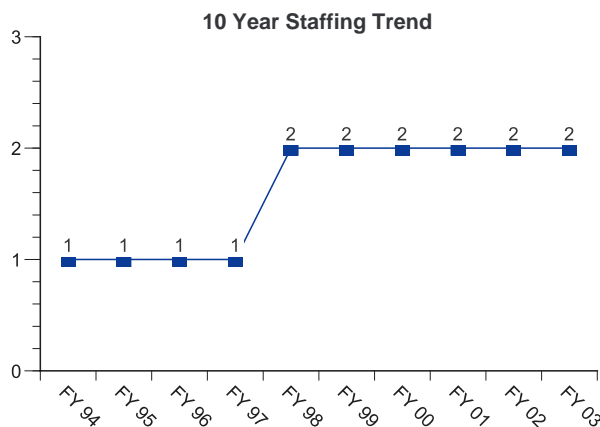
Mission:

The primary responsibility of the Grand Jury is to inquire of public offenses committed or triable within the County. The Grand Jury carries out this responsibility by hearing evidence presented by the County District Attorney to determine if certain persons should be charged with crimes and stand trial in Superior Court.

Strategic Goals:

- To inquire of public offenses committed or triable within the County and investigate or inquire into matters of civil concern.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- While the members of the Grand Jury are not County employees, they have the administrative and clerical support of the Grand Jury Administrator and a Secretary II.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	398,710
Total Final FY 2002-2003 Budget:	515,126
Percent of County General Fund:	0.02%
Total Employees:	2.00

Budget Summary

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	2	2	2	0	0.00
Total Revenues	65	0	0	0	0	0.00
Total Requirements	296,624	503,139	398,709	515,126	116,416	29.20
Net County Cost	296,559	503,139	398,709	515,126	116,416	29.20

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Grand Jury in the Appendix on page 434.

Budget Units Under Agency Control

No.	Agency Name	Grand Jury	Total
041	Grand Jury	515,126	515,126
	Total	515,126	515,126

045 - JUVENILE JUSTICE COMMISSION

Operational Summary

Mission:

The Juvenile Justice Commission is comprised of 15 members from the community, two of whom are youth members. The Commissioners are appointed by the Presiding Judge of the Superior Court with the concurrence of the Presiding Judge of the Juvenile Court. By statute, the Commission inquires into the administration of the juvenile court law;

conducts inspections of publicly administered institutions housing juveniles and the operation of group homes that serve wards or dependents of the juvenile court; and, prepares written reports and recommendations for the Presiding Judge of the Juvenile Court.

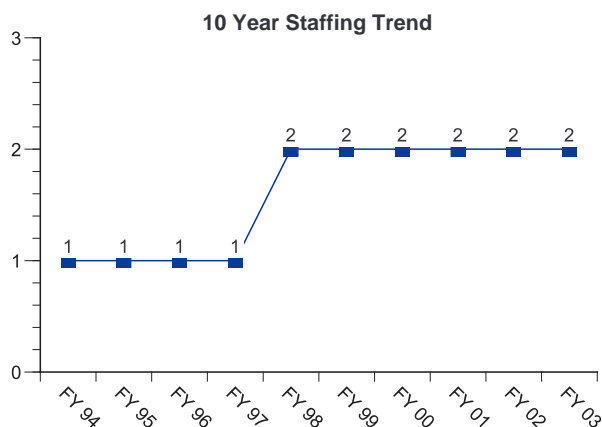
At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	145,513
Total Final FY 2002-2003 Budget:	175,880
Percent of County General Fund:	0.01%
Total Employees:	2.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Funding is for two positions and operating costs in support of the Commission's mandated functions.

Ten Year Staffing Trend:



Budget Summary

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	2	2	2	0	0.00
Total Requirements	113,992	149,869	145,512	175,880	30,367	20.87
Net County Cost	113,992	149,869	145,512	175,880	30,367	20.87

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Juvenile Justice Commission in the Appendix on page 435.

Budget Units Under Agency Control

No.	Agency Name	Juvenile Justice Commission	Total
045	Juvenile Justice Commission	175,880	175,880
	Total	175,880	175,880

048 - DETENTION RELEASE

Operational Summary

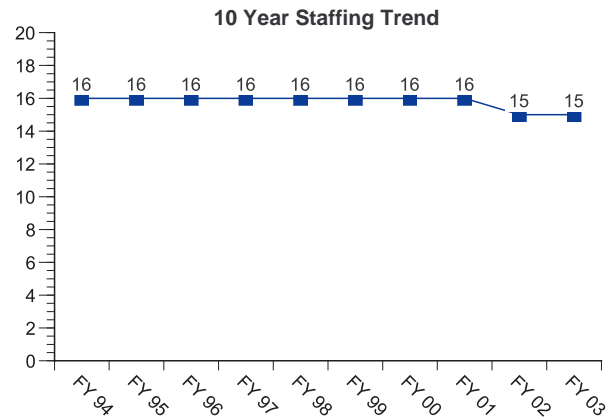
Mission:

Provides pretrial release services for persons charged with felonies. Officers ensure that bail information is available at the time of arraignment and/or make recommendations to the judges as to whether a person should be released on their own recognizance. Detention Release Officers handle on-call magistrate requests and domestic violence matters 24 hours a day.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	1,131,410
Total Final FY 2002-2003 Budget:	1,247,934
Percent of County General Fund:	0.05%
Total Employees:	15.00

Ten Year Staffing Trend:



Budget Summary

Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
Continued Extra Help Funding Amount: \$ 42,500	An extra help position is necessary to provide the minimum staffing coverage.	Maintain existing level of service without the use of significant overtime hours.	048-001

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	15	15	15	0	0.00
Total Requirements	1,088,089	1,141,206	1,126,414	1,247,934	121,519	10.79
Net County Cost	1,088,089	1,141,206	1,126,414	1,247,934	121,519	10.79

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Detention Release in the Appendix on page 439.

Budget Units Under Agency Control

No.	Agency Name	Detention Release	Total
048	Detention Release	1,247,934	1,247,934
	Total	1,247,934	1,247,934

057 - PROBATION

Operational Summary

Mission:

To protect the community by conducting investigations for the court, enforcing court orders, assisting victims, and facilitating the resocialization of offenders.

Strategic Goals:

- Assist the Juvenile and Criminal Courts to make well-informed and responsible decisions in criminal and delinquency cases.
- Provide protection to the community by managing Orange County's adult and juvenile probation population.
- Assist crime victims by presenting their interests to the court and providing support services.

Key Outcome Measures:

Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
PERCENT OF COURT INVESTIGATIONS SUBMITTED WITHIN FILING REQUIREMENTS. What: Percent of investigative and progress reports submitted within filing requirements. Why: Measures success in Probation providing timely information to the courts for appropriate decisions.	100% of 1,410 adult investigation reports and 96.2% of 5,802 juvenile investigation reports were submitted to the Courts within filing deadlines.	Maintain on-time completion rates of 95% or better for submitting adult and juvenile investigation reports.	The results clearly demonstrate the department's ongoing success in providing information to the courts in a timely manner.
PERCENT OF PROBATIONERS WHO DO NOT COMMIT A NEW CRIME OR LAW VIOLATION WHILE ON PROBATION. What: Percent of probationers who do not commit a new crime or law violation while on probation. Why: Measures level of community safety by identifying probationers who do not commit a new offense.	71% of 3,955 adults and 65% of 2,314 juveniles terminated formal probation, and 93% of 463 juveniles terminated informal probation without a new law violation in FY 00-01.	Maintain a rate of 60% or better of adults and juveniles terminating formal probation, and 90% or better of juveniles terminating informal probation without committing a new crime or law violation.	The FY 00-01 findings underscore the department's continued success in protecting the community from further criminal activity by these offenders. Nearly all adult and juvenile offenders terminated probation without committing a violent crime.
PERCENT OF PROBATIONERS WHO DO NOT COMMIT A VIOLENT FELONY CRIME WHILE ON PROBATION. What: Percent of probationers who do not commit a violent felony crime while on probation. Why: Measures level of community safety by identifying probationers not arrested for violent crimes.	98.4% of 3,955 adults and 96.1% of 2,314 juveniles terminated from formal probation in FY 00-01 did not commit a violent crime while under probation supervision.	Meet or exceed rates of 95% of adults and juveniles terminating formal probation without committing a violent crime while under probation supervision.	The results support the success of the department's efforts in protecting the community from the most violent of criminal acts.

Key Outcome Measures: (Continued)

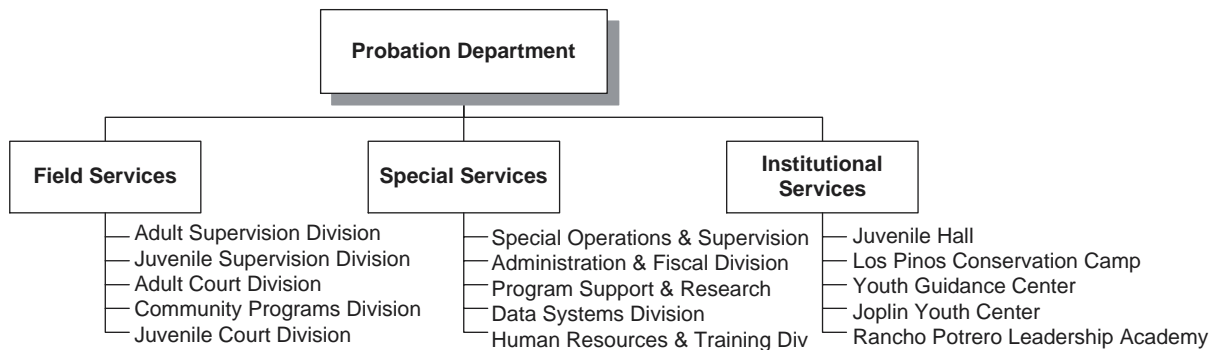
Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
PERCENT OF PROBATIONERS EMPLOYED OR IN SCHOOL. What: Percent of probationers employed or in school consistently or (for adults) at least 5 months. Why: Measures probation's success in assisting probationers to gain employment or attend school.	67% of 5,673 adult probationers and 62% of 4,235 juvenile probationers in FY 00-01 were either employed or attending school regularly for a significant period while under probation supervision.	Meet or exceed a 60% rate of adult probationers and 55% rated of juvenile probationers who are employed or attending school regularly for a significant period.	The finding that two-thirds of adult probationers were employed (or in school) is positive and corresponds to the prior baseline result. That 62% of juvenile offenders attended school regularly, up from last year's baseline of 55%, is encouraging.
PERCENT OF IMPROVEMENT IN FUNCTIONING AND LIFE-SKILLS ABILITIES AFTER ONE YEAR ON PROBATION. What: Percent of improvement based on standardized assessments at intake and after one year on probation. Why: Measures effectiveness in addressing probationer's needs during their first year on probation.	Of 1,007 adults and 599 juveniles assessed in FY 00-01, 61% of adults and 65% of juveniles demonstrated some improvement in total functioning. 35% of adults and 37% of juveniles had enough improvement to reduce their need classification to a lower level.	Maintain the prior year's results and establish an appropriate target based on two year of results for this measure.	Baseline results indicate the majority of offenders make progress during their first year on probation. Over one-third progressed sufficiently to lower their need classification by the end of their first year on probation.
PERCENT OF COURT-ORDERED RESTITUTION PAID BY PROBATIONERS TO CRIME VICTIMS. What: Measures the percent of victims paid in full in closed restitution cases. Why: Measures Probation's success in collecting restitution for crime victims.	Of 561 adult offender cases closed in FY 00-01, in 64% of the cases the victim was paid in full with a total of \$1,675,348 paid to victims in restitution. Of 1,331 juvenile cases closed, in 91% of the cases the victim was paid in full and a total of \$556,893 was paid to victims.	Establish appropriate target goals based on the prior year's results and expand the outcome measure to report on closed cases where victims were compensated based on the probationer's ability to pay.	Nearly two-thirds of adult cases and over ninety percent of juvenile cases with victim restitution closed with the victim having been fully compensated financially.
VICTIM RATINGS OF SATISFACTION RELATIVE TO THE QUALITY AND MANNER OF PROBATION SERVICES PROVIDED. What: Survey regarding victim satisfaction with the information and services provided by Probation. Why: Measures victim satisfaction with services provided by Probation.	Surveys were mailed to 1,168 victims owed restitution or contacted for intake/investigations. Of the 209 respondents, 47% were satisfied with services, 37% were dissatisfied, and 40% requested further information.	Establish goals based on three years of comparative results, develop a plan to assess the satisfaction of serious violent crime victims, and implement a formal plan for surveying victims at key points in the probation process.	Approximately half of the respondents were satisfied with probation services, but 37% were dissatisfied. Findings from surveys are being used to enhance victim services, such as the addition of a Victim Services Coordinator. Higher levels of victim satisfaction are anticipated in the future.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Throughout 2001, the department continued to be aggressive in recruiting staff for all service areas. These efforts resulted in 58 staff promotions to Deputy Probation Officer and the hiring of 90 Deputy Probation Counselors and 66 Probation Night Counselors. Five New Employee Orientation sessions were conducted for 260 new staff, four newly formed 80-hour Supervisory Core training classes were conducted for 84 newly promoted supervisory peace officers and professional supervisory staff, and PIP training was provided to all new employees and newly promoted supervisors.
- The department maintained a cadre of 480 Volunteers in Probation and Volunteer Probation Officers, including 25-35 new college interns each semester. Volunteers contributed 31,600 hours of service.
- Juvenile Justice Crime Prevention Act (AB 1913) funds of more than \$9.7 million were allocated to Orange County for 2002-2003 for Juvenile Justice Programs.

- The Probation Department worked cooperatively with all stakeholders to develop a comprehensive County Plan to implement the requirements of Proposition 36. One unit consisting of one Supervising Probation Officer, eight Deputy Probation Officers (DPOs) and an IPT were added to the Adult Supervision Division. To prepare for the impact of potentially thousands of Proposition 36/PC 1210 cases, the AS/400-based Case Management System was upgraded, numerous NT Server upgrades were addressed, and a Proposition 36/PC 1210 Internet based application was fully developed and implemented.
- Gang prevention and youth development programs were added or expanded for the unincorporated County Islands.
- Juvenile Drug Court was expanded by adding two Deputy Probation Officers, additional Health Care resources, employment services, and sober living activities. The seven adult drug courts throughout the County have twelve Deputy Probation Officers assigned to them.
- A Computer Forensic position was created for crimes promulgated using the Internet and assigned to the Special Enforcement Unit.
- AB 1913 funding provided operational funds to open 64-secure beds in the Theo Lacy Jail, known as the Lacy Juvenile Annex.
- The Board of Corrections awarded a \$4.872 million construction grant for Juvenile Hall that, along with \$7.7 million in previously approved General Fund allocations, will provide for a new 60-bed housing unit, three classrooms, and replacement of several support facilities.
- The U.S. Forest Service extended the Special Use Permit for the Los Pinos Conservation Camp through June 30, 2003, to allow time to complete requisite environmental impact and archeological studies and agreed to allow funded maintenance projects which, with the rehabilitation of two dorms, will increase Los Pinos' rated capacity by 32 beds for a total of 157 beds.
- The department continued to make progress toward establishing the Rancho Potrero Leadership Academy on the Joplin Youth Center county-owned property and to pursue siting/funding for a second Juvenile Hall.
- A Victim Services Coordinator position was created and filled.
- A victim Survey for Year 2001 was distributed to 1,240 victims. In addition to compiling the results, the department provided individual responses and assistance to victims responding to the survey upon request.
- Seven divisions throughout the department evaluated their functions relative to victims and increased services to victims.
- Automation technology has continued with 21 DPOs using Digital Voice Dictation technology to increase efficiencies in court report preparation. The Human Resources Document Imaging Project fully integrated into daily operations in support of the centralized HR project plan, and 50 units of the Palm PDA devices deployed to management and supervisory staff.
- The Institutions Management System Phase I project was successfully completed and the full system implemented during the first quarter of FY 2001-02. The system is fully integrated with the Juvenile Case Management System (CMS) and fully web enabled.
- The Probation Intranet portal PROB-NET is fully operational and is now the launch point for all Probation applications. The portal is a major component for communicating information, policies, and procedures to all Probation staff.

Organizational Summary



FIELD SERVICES - Provides services through five distinct operational divisions: Juvenile Court, Adult Court, Adult Supervision, Juvenile Supervision, and Community Programs. The Juvenile Court Division provides intake screening services for all juveniles referred by law enforcement agencies for alleged violations of the law, conducts preliminary investigations to determine if further referrals to the District Attorney and Court are necessary, provides Juvenile Court Officers to the Juvenile Court, conducts investigations for the Juvenile Court, administers peer court and drug court, and monitors diversion and administrative cases. The Adult Court Division conducts investigations for the criminal courts, provides intake and assessment of adult offenders, and monitors Courtesy Supervision, Child Support, and Welfare Fraud cases. The Adult Court Division also supplies Resident Probation Officers to the five justice centers.

The Adult Supervision and Juvenile Supervision Divisions supervise adult and juvenile offenders in the community on formal probation. These divisions enforce court orders and assist with the resocialization of offenders through a combination of direct and supportive actions based on ensuring community safety, addressing offender accountability, and promoting competency building in those adults and juveniles under supervision.

The Community Programs Division provides services for first-time juvenile offenders classified as having a high-risk potential for ongoing delinquency (8% Early Intervention Program) and transitional aftercare services for juveniles released from county correctional facilities (Repeat Offender Prevention Program and Challenge Programs). The Community Programs Division is responsible for the department's six Youth and Family Resource Centers.

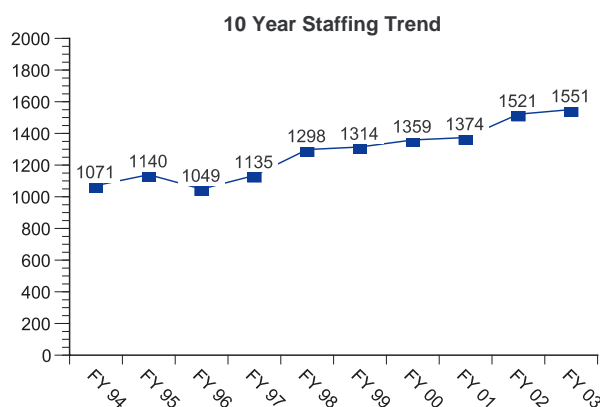
SPECIAL SERVICES - Provides primary support services for the department's overall operation through five operational divisions: 1) Administrative and Fiscal, 2) Program Support and Research, 3) Data Systems, 4) Human Resources and Training, and 5) Special Operations and Supervision. Provides data system and research support, human resource services, administrative and fiscal services and collection enforcement for all functions in the department. Supports long-range planning, pursuit of outside funding, legislative analysis, contract administration, community resource monitoring, employee recruitment and hiring, and operation of the Volunteers in Probation (VIP), Volunteer Probation Officer (VPO), Probation Community Action Association (PCAA) programs. The Special Operations and Supervision Division supervises three sub-populations of high risk offenders: domestic violence batterers, adult sex offenders, and gang members.

INSTITUTIONAL SERVICE - Provides oversight and direction for the six county juvenile correctional facilities operated by the Probation Department: Los Pinos Conservation Camp, Joplin Youth Center, Youth Guidance Center, Juvenile Hall, Juvenile Hall Annex, and Lacy Juvenile Annex. These facilities operate 24-hours-per-day, 7-days-a-week and must meet stringent guidelines established by the California Board of Corrections. Primary responsibilities include providing a safe environment for the juveniles in custody, ensuring sufficient well-trained staff are available, developing a broad range of treatment programs to meet the juveniles' needs, adhering to all laws/regulations/licensing requirements for correctional facilities, and overseeing correctional facility maintenance and development.

In addition to the facilities, programs are provided that offer alternatives to confinement. The Juvenile Court Work Program allows offender to work on weekend work crews in lieu of serving a commitment. The Accountability Commitment Program allows offenders to be released home on electronic confinement to a day-treatment program. The Independent Living Program is a co-ed day-reporting vocational training program.

CHIEF PROBATION OFFICER - Oversees the overall direction, administration, and coordination of the operations and programs of the Probation Department including the County's juvenile correctional institutions. Coordinates the operation of all Probation Department programs and services; directs and consults with the three Chief Deputies of Institutional Services, Field Services, and Special Services in assigning projects and developing goals for their various divisions; develops and maintains effective working relationships with other social and law enforcement agencies, public officials, the judiciary, and community organizations to assess needs, develops priorities, and maintain efficient/effective services; consults with the Board of Supervisors, County Executive Office, and Courts for policy direction and guidance; and provides fiscal oversight of the department's budget and expenditures.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- The Probation Department staff expanded from FY 97 to FY 02 primarily as a result of the following:
- Opening of new 60-bed unit at Juvenile hall.

- Opening of the Juvenile Hall Annex. New or expanded programs arising from the availability of new, non-General Fund sources.
- Assumption of decentralized County services. Conversion of extra help positions to regular, full-time in order to avoid a prolonged retention of staff in extra help status.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Probation Department will be actively engaged in the expansion of the Los Pinos Conservation Camp and addition of the Rancho Potrero Leadership Academy which were adopted by the Board of Supervisors as Strategic Priorities in 1998 and will continue to aggressively pursue revenue offsets for these projects where available.

Other approved strategic priorities that are accommodated within the FY 2002-03 Baseline Budget include the County Islands/Gang Prevention/Intervention projects, additional detention beds for older youths and the opening of the sixth Youth and Family Resource Center, which are all funded by the Juvenile Justice Crime Prevention Act.

The Probation Department will continue to aggressively pursue new funding sources to support probation services. Related thereto, it is anticipated that all Probation Department fees will be updated and presented to the Board of Supervisors for adoption early in the onset of the 2002-03 fiscal year. The 2002-03 base budget includes an additional \$665,000 in revenue over 2001-02 levels related to Probation's continuing goal of improving the collection of fees and fines from probationers or other responsible parties.

Additionally, the Probation Department participated in a revenue maximization work plan, pursuant to a State Master Services Agreement that was approved by the Board of Supervisors for Federal revenue recovery services. As a result of this effort, it is anticipated that an additional \$400,000 in Federal Title XIX (Medi-Cal Administration) revenues will accrue to this department in FY 02-03.

The Probation Department continues to accept leadership roles on a Statewide basis to help facilitate County goals. The Chief Probation Officer will also continue to take an active role in supporting the Chief Probation Officers of California in the related pursuit of new revenue and the protection of existing revenue resources.

The Probation Department will convene all managers to begin planning for the FY 2003-04 budget cycle. A review of existing programs will continue to determine if there are any that are no longer effective and should be curtailed or eliminated.

Changes Included in the Base Budget:

The Probation Department FY 2002-03 Baseline Budget includes the following changes.

\$2.5 million and 14 new positions to operate a sixth Youth and Family Resource Center to serve the South and Central regions of Orange County. The cost of this program is offset by Juvenile Justice Crime Prevention Act funding.

\$872,327 and 11 new positions for an additional unit to help meet the workload demands of the rising Proposition 36 caseload. All related costs are offset by Substance Abuse Crime Prevention Act funding.

\$305,319 and three new positions for additional facility and project management support. All related costs are offset by State Criminal Alien Assistance Program funding.

\$195,766 and one new position to support and provide technical assistance to the Internet-based Prop 36 Case Management System. All related costs are offset by Substance Abuse Crime Prevention Act funding.

\$12.7 million for cost of living adjustments and additional workers' compensation costs.

Reductions totaling \$4.7 million in cost savings expected in FY 2002-03, resulting from the deferral of service and supply purchases, continuation of the current declining trend in the commitment of minors by the Juvenile Court to the California Youth Authority and the reduction or elimination of planned contract services. The budget reductions are intended to diminish Probation's reliance on general fund support without materially affecting services to the public.

Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
Field Services Amount:\$ 872,327	Funding and positions to help meet the workload demands of the rising Proposition 36 caseload.	Assist in addressing as many 4,300 additional supervision cases in fiscal year 2002-03.	057-001
Impact of May Revise Amount:\$ (248,240)	Reflects the impact of the State's May budget revise on Probation	N/A	057-002

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	1,521	1,540	1,551	11	0.71
Total Revenues	35,922,843	42,544,386	50,070,148	47,263,076	(2,807,072)	-5.61
Total Requirements	98,627,816	113,086,330	114,839,081	125,815,985	10,976,903	9.56
Net County Cost	62,704,973	70,541,944	64,768,933	78,552,909	13,783,975	21.28

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Probation in the Appendix on page 441.

Highlights of Key Trends:

- Maintaining a highly trained and motivated workforce.
- Proposition 36 requirements have the potential for adding 4,300 additional cases for probation supervision. The department faces the estimated loss of between 40 to 60 experienced and knowledgeable staff after safety retirement is implemented in June 2002. The Labor Management Committee positively resolved nine significant workplace issues, demonstrating the benefit of strengthening the ties between labor and management.
- Taking advantage of the advances in technology and the resulting opportunities to increase communication, effectiveness, and efficiency within the department and among our many collaborative partners.
- The Intranet portal PROB-NET is now fully operational and the launch point for all probation applications. The department will continue to upgrade the technology of the PC desktop operating systems and application software on each laptop and desktop PC within the department in concert with the upgrading of the operating system software for the department's network and applications servers. The Institutions Management System Phase I project was successfully completed and is fully integrated with the Juvenile Case Management System (CMS). Work will continue with other local city and county law enforcement agencies to share data through the Orange County Integrated Law and Justice Strategic Planning Project.
- Improving and increasing services to crime victims.
- A Victim Services Coordinator position was created and filled. A 1-800 number for victims was installed. A Victim Survey for Year 2001 was distributed to some 1,240 victims to evaluate victim satisfaction with current services and areas needing improvement.
- Continue to address the multi-faceted needs of the department's juvenile institutions.
- To mitigate overcrowding, the department has adopted population control measures, leased facilities, and used alternatives to incarceration. In addition, the department will continue pursuing construction of the 90-bed Rancho Potrero Leadership Academy, retention of the 125-bed Los Pinos Conservation Camp, and the addition of 60 more beds at Juvenile Hall. To address the aging and deteriorating infrastructures of the existing juvenile institutional facilities, the department will continue to aggressively pursue construction grant funding, capital project funding in the annual budget process, and new positions to assist in the oversight and accomplishment of the many projects required to maintain the facilities.
- Sustaining, enhancing, and expanding collaborative efforts that improve and strengthen the continuum of graduated sanctions and intervention services for adult and juvenile probationers and their families.
- The Probation Department worked cooperatively with all stakeholders to develop a comprehensive County Plan to implement the requirements of the Juvenile Justice Crime Prevention Act (JJCPA). Through the \$10 million provided by the JJCPA, 11 juvenile justice projects were implemented ranging from crime prevention to custody aftercare. Juvenile Drug Court was expanded, and programs were added/expanded for the unincorporated County Islands.

Budget Units Under Agency Control

No.	Agency Name	Field Services	Special Services	Institutional Service	Chief Probation Officer	Total
057	Probation	47,255,985	29,207,808	49,036,024	316,168	125,815,985
14R	Ward Welfare	0	0	677,642	0	677,642
	Total	47,255,985	29,207,808	49,713,666	316,168	126,493,627

14R - WARD WELFARE

Operational Summary

Description:

The Ward Welfare Fund is controlled by the Chief Probation Officer and is used for the benefit, education and welfare of detainees confined to Juvenile Hall or other County juvenile facilities and/or for the maintenance of these facilities at the Chief Probation Officer's discretion.

Strategic Goals:

- It is anticipated that funds not used directly for the welfare of the juvenile institutional detainees will be used to offset the cost of facility maintenance.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Ward Welfare funds were used to acquire four new deputy probation counselor positions to implement a Vocational Instruction Program in each of Probation's four juvenile institutional facilities.

JUVENILE HALL - Ward Welfare funds are used primarily to offset the cost of supporting cultural, educational, recreational and motivational activities for the institutional detainees. In addition, one Supervising Probation Counselor position funded by Ward Welfare moneys is assigned to Juvenile Hall to coordinate and develop planned recreational activities for the detainees in the institutional programs.

LOS PINOS - Ward Welfare funds are used primarily to offset the cost of supporting cultural, educational, recreational and motivational activities for the institutional detainees.

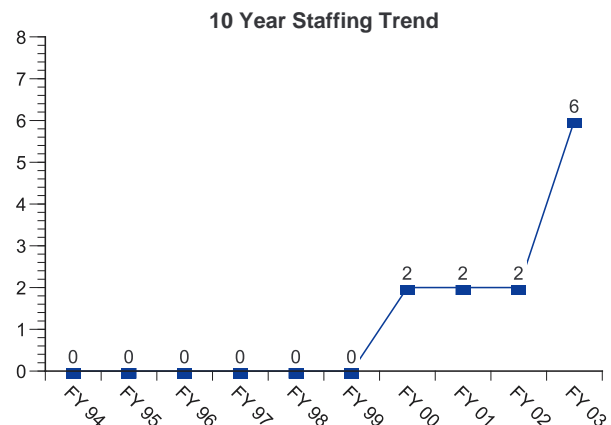
YOUTH GUIDANCE CENTER - Ward Welfare funds are used primarily to offset the cost of supporting cultural, educational, recreational and motivational activities for the institutional detainees. In addition, the funds are used to meet the matching requirements of Youth Guidance Center's ASERT substance abuse treatment grant program.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	327,392
Total Final FY 2002-2003 Budget:	677,642
Percent of County General Fund:	N/A
Total Employees:	6.00

JOPLIN - Ward Welfare funds are used primarily to offset the cost of supporting cultural, educational, recreational and motivational activities for the institutional detainees. In addition, one Supervising Probation Counselor position funded by Ward Welfare moneys is assigned to the Joplin Youth Center to coordinate and develop planned recreational activities for the detainees in the institutional programs.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Two positions were authorized by the Board of Supervisors in November 1998, in response to the new law establishing Ward Welfare funds for probation departments.
- Four positions were authorized by the Board of Supervisors in November, 2001, to implement a Vocational Instruction Program in Probation's juvenile institutional facilities.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Probation Department will use Ward Welfare moneys to relieve the County General Fund burden of supporting institutional program costs to the extent possible where such costs are clearly intended for the benefit of detained minors.

Changes Included in the Base Budget:

The FY 2002-03 Baseline Budget includes funding and four new positions that were added in mid-FY 2001-02 to implement a Vocational Instruction Program in Probation's juvenile institutions.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	2	6	6	0	0.00
Total Revenues	759,522	500,000	284,505	677,642	393,136	138.18
Total Requirements	782,696	500,000	290,944	677,642	386,697	132.91
Balance	(23,174)	0	(6,439)	0	6,439	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Ward Welfare in the Appendix on page 471.

058 - PUBLIC DEFENDER

Operational Summary

Mission:

The mission of the Offices of the Public Defender is to provide high quality legal representation to clients in a cost-effective manner.

If the person lacks the resources to hire an attorney, the law requires the appointment of counsel for defendants in criminal cases, minors in Juvenile Court cases, parents in dependency cases, and for a variety of persons in Mental Health cases. The Offices of the Public Defender are dedicated to preserving the constitutional rights of their clients, thereby protecting those important rights for all County residents. To

this end the department provides high quality legal representation in a cost-effective manner to approximately 60,000 clients annually. Approximately 360 dedicated, highly qualified, hard working employees who believe in this ideal strive to achieve the highest level of protection for these clients and to provide the best legal representation they can. This is the mission of the Offices of the Public Defender, delivered in an ethical and responsible manner.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	37,103,615
Total Final FY 2002-2003 Budget:	44,266,857
Percent of County General Fund:	1.83%
Total Employees:	366.00

Strategic Goals:

- Enforce and protect the constitutional rights, privileges and freedoms of individuals by providing the highest quality legal advocacy for all clients in the Criminal Courts of Orange County.
- Advocate and protect the rights of individuals by ensuring that they are treated fairly and equitably in the Mental Health Courts of Orange County.
- Provide high quality representation for clients with drug and alcohol cases in the courts of Orange County.
- Advocate the parental rights of clients by providing high quality legal representation in dependency cases.

Key Outcome Measures:

Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
DEVELOP/UTILIZE A PROFICIENCY INDEX AND ESTABLISH BASELINE TO EVALUATE QUALITY REPRESENTATION. What: An internal measurement tool to monitor and evaluate quality representation by the Public Defender. Why: The mission of the Public Defender is to provide high quality legal representation to clients.	Established model of the Proficiency Index used to evaluate and maintain high quality and efficient representation in all courts. Analyzed compliance with relevant State Bar, NLADA, and American Bar Association Guidelines and worked toward compliance with each of these.	Maintain high quality and efficient representation in all courts and be compliant with relevant State Bar, NLADA, and American Bar Association Guidelines and continue to work toward compliance with each of these.	Development of the Index continues and criteria for consideration is being evaluated by senior managers and staff.

Key Outcome Measures: (Continued)

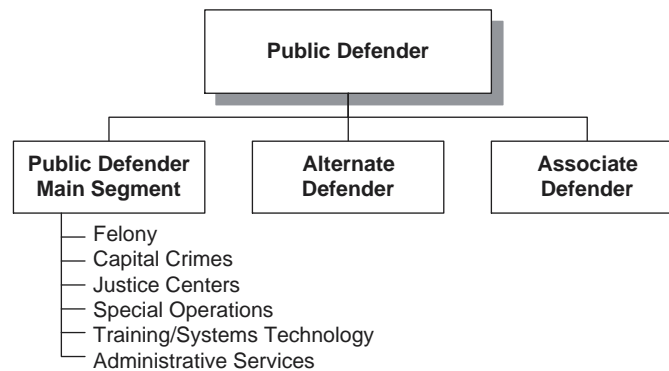
Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
DEVELOP A MENTAL HEALTH PROFICIENCY INDEX AND ESTABLISH BASELINE TO EVALUATE QUALITY REPRESENTATION. What: An internal measurement tool to monitor and evaluate quality representation by the Public Defender. Why: The mission of the Public Defender is to provide high quality legal representation to clients.	Establish model of the Proficiency Index used to evaluate and maintain high quality and efficient representation in Mental Health courts. Analyze compliance with relevant State Bar, NLADA, and American Bar Assoc. Guidelines and work toward compliance with each of these.	Maintain high quality and efficient representation in Mental Health Courts and be compliant with State Bar, NLADA, and American Bar Assoc. Guidelines and continue to work toward compliance with each of these.	Development of the Index continues and criteria for consideration is being evaluated by senior managers and staff in the Mental Health unit.
PROVIDE HIGH QUALITY REPRESENTATION FOR CLIENTS WITH DRUG AND ALCOHOL CASES IN THE O.C. COURTS. What: Purpose is to provide drug treatment instead of incarceration for certain nonviolent drug offenses. Why: In November of 2000 Proposition 36 passed with over 60%/CA voter approval (61% in Orange County).	Worked with CEO and other agencies to implement Proposition 36 to serve eligible clients through effective drug treatment. Trained all staff on new legislation and implementation process.	Ensure effective representation of clients involved in Proposition 36 drug courts and programs. Seek to add support staff to ensure efficient and appropriate reporting of cases.	Proposition 36 and the drug courts have been very successful in providing treatment programs for qualified individuals. Drug court participation increased by 13% from 2000 to 2001 and has leveled off due to Proposition 36 implementation. Proposition 36 results are not yet available.
DEVELOP A DEPENDENCY PROFICIENCY INDEX AND ESTABLISH BASELINE TO EVALUATE QUALITY REPRESENTATION. What: An internal measurement tool to monitor and evaluate quality representation by the Public Defender. Why: The mission of the Public Defender is to provide high quality legal representation to clients.	Establish model of the Proficiency Index used to evaluate and maintain high quality and efficient representation in Dependency Courts. Analyze compliance with relevant State Bar, NLADA, and American Bar Assoc. Guidelines and work toward compliance with each of these.	Maintain high quality and efficient representation in Dependency courts and be compliant with relevant State Bar, NLADA, and American Bar Assoc. Guidelines and continue to work toward compliance with each of these.	Development of the Index continues and criteria for consideration is being evaluated by senior managers and staff in the dependency courts.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- During 2001 the Offices of the Public Defender accomplished its goals in the following manner:
- Goal 1: Ensure delivery of superior quality representation for all clients while maintaining a high level of efficiency.
- Successful implementation of Proposition 36.
- Development of the Proficiency Index.
- A high level of success in cases set for jury trial.
- The number of Drug Court graduates continued to rise.
- Drug Courts operated in every jurisdiction in the County (except the Dependency Courts) with a high level of success.
- Goal 2: Enhance personnel development and evaluate staff and resources to ensure quality legal representation for clients, while maintaining a high level of efficiency.
- Initiated more comprehensive communication methods among all employees.
- 100% of all eligible employees established and completed their Performance Incentive Plan goals.
- 25% of all staff has completed Enlightened Leadership training.
- In-house and outside training opportunities were expanded for all staff.

- 93% of all staff attended training.
- New attorney manual was updated and intensive training provided.
- The successful lunch-time training, where presenters travel to the outlying courts to train on site, was continued and substantially expanded.
- Goal 3: Continue to secure and upgrade the level of computer/technological hardware and software available to and utilized by Public Defender staff, thereby enhancing the ability to deliver quality representation to the clients.
- The brief bank and intra-net services have been expanded for utilization by staff.
- Expanded technological research capabilities were obtained for attorney staff.
- 100% of staff has access to technology.
- Technological research and resource tools for Investigators was greatly expanded and made available to more Investigative staff.
- 20% of staff are integrated into the current Case Management System.
- Unanticipated Accomplishments:
- Partnerships in Practice
- In 2001 the department increased its emphasis on creating and utilizing partnerships between management and staff. Progress in this area was significant, and ideas generated through that process have and are being implemented.
- The managers in the Offices of the Public Defender participated in an off-site meeting with a consultant to further develop their leadership skills and to educate them on the importance and the procedures of forming partnerships with their staff. The managers continue to meet monthly with the management group and with their staff to continue to develop their partnerships. The focus of the partnerships is to look at new ways of doing business thus improving the efficiency and quality of service to our clients.
- One such idea involves transitioning the clerical staff, at their suggestion, to a 9/80 work schedule. After considerable work by the Labor-Management Committee (L.M.C.), a six-month trial period for a 9/80 clerical work schedule was initiated in July 2001. One advantage has been to reduce the use of sick leave, as persons working on this schedule make discretionary medical and dental appointments on their regular day off.
- Another innovation arising from the partnership concept is a "peer review" component used in selecting lawyers for promotion to Attorney Level IV. A panel of experienced senior non-management lawyers evaluated candidates and made recommendations, along with those of managing lawyers, that together were used in selecting who to promote.
- Several staff members, in conjunction with CEO/Human Resources, Orange County Employee's Association, and other County Departments, have participated in the Office Services Project regarding Skill Based Pay. The collaboration has been informative and successful as the project is progressing.

Organizational Summary



PUBLIC DEFENDER MAIN SEGMENT - The Offices of the Public Defender consist of three distinct and separate law offices. These are the Public Defender Office, the Alternate Defender Office, and the Associate Defender Office.

The Public Defender Office - The main unit is referred to as the Public Defender Office and is made up of several distinct sections. In the Santa Ana main office at 14 Civic Center Plaza are the felony panel, the writs and appeals section, the W&I Section 6600 section, the capital case section, the training section, the computer systems section and senior managers. In a separate Santa Ana location is the Mental Health section, and in the City of Orange there is a juvenile court branch consisting of the child dependency section and the delinquency section. There are also five branch offices located in Fullerton (North Justice Center), Santa Ana (Central Justice Center), Westminster (West Justice Center), Newport Beach (Harbor Justice Center), and Laguna Niguel (South Justice Center). Attorneys and support staff work at each of these locations. The main unit provides representation in approximately 60,000 cases annually. These include misdemeanor and felony criminal cases, Juvenile Court cases, and Mental Health cases.

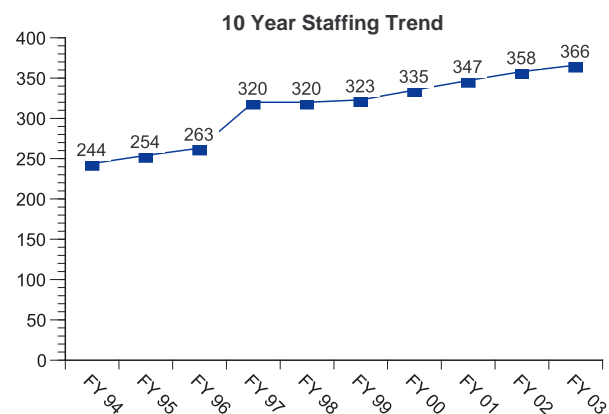
ALTERNATE DEFENDER - The Alternate Defender Office is located in Santa Ana, and handles the first level of conflict cases (except for cases arising in Juvenile Court). There are approximately twenty lawyers employed in the Alternate Defender office, with a full complement of support staff

(investigators, interviewers, and clerical personnel primarily). The Alternate Defenders represent clients who, because of a conflict of interest, cannot be represented by the main unit, often because more than one defendant is charged. The Alternate Defender represents about 3,400 clients annually.

ASSOCIATE DEFENDER - The Associate Defender Office is located in Santa Ana and is staffed by one or two lawyers, with a small support staff. This unit handles two or three complex cases (including capital cases) at one time. These are cases that, because of a conflict of interest, would previously have been handled by court-appointed private lawyers at greater cost than under the current system.

PUBLIC DEFENDER EXECUTIVE MGT - Department Head and immediate support staff.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Staffing trends for the Public Defender often reflect demographic and sociopolitical changes. For example, in January of 1995 County bankruptcy led to the Office of the Public Defender being divided into three independent units at the direction of the Board of Supervisors. The newly created units undertook representation of conflict clients previously represented by court-appointed private lawyers, and the intended effect of this change was to produce annual savings to County taxpayers. The net effect has been millions of dollars in savings.
- Other changes in staffing have occurred in response to and in cooperation with court consolidation, the expansion of the drug courts throughout the County, implementation of Proposition 36, and appropriate representation of clients in the arraignment courts. The net effect has been a small increase in staff size.
- Additional staff in the Dependency Courts is expected in response to County Counsel staffing increases and demands in the dependency courts by the judiciary. State funds should be available to reimburse the County's expense for these positions.
- The future impacts would include changes in legislation, new program development, trends in overall population increases in the County, and the anticipated effect of the "echo boom".

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Public Defender has committed staff and support for various County of Orange initiatives such as the new Performance Management System, Enlightened Leadership, Results Oriented Government (ROG) and County restructuring. These initiatives have resulted in many new responsibil-

ities within the department, particularly with regard to the administrative unit. The Public Defender is actively involved with the Labor Management Committee, the Office Services study, has had three PIP (Performance Incentive Program) trainers, participates on the PIP Implementation Committee, the Enlightened Leadership (EL) Steering Committee, and has had one EL trainer. The Public Defender will continue its commitment to the County Initiatives and Strategic Priorities.

The Public Defender has one County Strategic Priority, the build-out of Building 16 in the Santa Ana Civic Center. The building is currently vacant and underutilized. The Public Defender would like to remodel the building and move staff from presently leased space in Santa Ana.

Changes Included in the Base Budget:

This department made internal reductions to come as close as possible to the 2002 Strategic Financial Plan Net County Cost (NCC) Target. The CEO reduced the department's proposed budget to meet the NCC target. The Board approved restoring the funding to allow the department to continue to operate at the current level of service. (See Approved Budget Augmentations and Related Performance Results below).

Changes included in the Public Defender recommended base budget include all negotiated salary and benefits changes including increases to the retirement contributions and group health insurance. Changes in services and supplies include the increased costs in professional services, communications, and case related requirements. The Public Defender base budget also includes the positions allocated by the Board of Supervisors to represent clients in the Proposition 36 courts.

Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
Proposition 36 Attorney staff Amount:\$ 621,577	Continued funding of 5 limited-term Attorney III positions for Proposition 36 cases.	First half year results indicate on target for 4000-5000 cases per year in Prop. 36 courts.	058-001
Continue Current Level of Service Amount:\$ 2,455,690	Fund increases in retirement, health insurance, professional services, and ongoing technology.	Continue to operate at current level of service.	058-006

Approved Budget Augmentations and Related Performance Results: (Continued)

Unit/Amount	Description	Performance Plan	Ref. Num.
Parental Rights Staff Amount: \$ 566,034	Attorneys and clerk needed for this section due to changes in County Counsel and court demands.	Meet demands of judiciary for appropriate trial preparation and representation of clients.	058-004

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	358	362	366	4	1.10
Total Revenues	2,615,006	2,837,711	3,919,394	3,246,810	(672,584)	-17.16
Total Requirements	34,152,851	35,786,544	37,220,427	44,266,857	7,046,429	18.93
Net County Cost	31,537,845	32,948,833	33,301,033	41,020,047	7,719,013	23.18

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Public Defender in the Appendix on page 444.

Highlights of Key Trends:

- The services of the Public Defender are mandated by the United States Constitution, case law, and State statutes. The Offices of the Public Defender funding increases are a result of negotiated contract changes, increases to retirement contributions and group health insurance, a need for increased services within the courts, professional services for case related work, and ongoing funding for technology, all of which are necessary to the mission and goals of the Public Defender of providing high quality legal representation in a cost effective manner.
- The department has collaborated with other County agencies in the successful implementation of the Proposition 36 courts. Original targets indicated 4000-5000 individuals eligible for treatment under this new law. Results from the first half of this first year indicate we are presently on target. Regular attorney positions and support staff are needed to continue the program as set forth by the Board of Supervisors.
- Additional modules and changes to the Case Management System are scheduled to begin immediately. In order to become more efficient and to allow for work on these new modules, staff positions are needed. Technology continues to be a crucial tool for legal research and case management as well as a tool for communication and training.
- The Parental Rights section of the office needs to meet the pressing demands of the Dependency Courts. County Counsel doubled its staff this past year which has created a backlog of trials set in these courts. Public Defender staff has been criticized by the courts for the lack of ability to process cases more quickly. The additional staff requested is to meet these demands. The department seeks reimbursement for all staff positions in the Parental Rights section from State Trial Court Funding therefore, there will be reimbursement for these new positions in year 2003.
- Unfortunately, the department has little or no impact on legislative changes, population growth, and the expected results of "echo boom" all of which create demands in the courts. The Public Defender will continue to work closely with the courts, other County agencies, and the County Executive Office to streamline processes and coordinate efforts to promote efficiency of staff. Attorneys and support staff will be needed to meet these demands, adjust to legislative changes, and accommodate for the annual increase to the County population and the expected increase of work as a result of the "echo boom".

- The Offices of the Public Defender are committed to the successful completion of the department's goals and implementation of County Initiatives. The staff is dedicated to the work of defending the rights of the clients and of all residents of Orange County.

Budget Units Under Agency Control

No.	Agency Name	Public Defender Main Segment	Alternate Defender	Associate Defender	Public Defender Executive Mgt	Total
058	Public Defender	39,944,652	3,568,389	488,765	265,051	44,266,857
15N	Delta Special Revenue	57,639	0	0	0	57,639
	Total	40,002,291	3,568,389	488,765	265,051	44,324,496

15N - DELTA SPECIAL REVENUE

Operational Summary

Description:

To provide competent representation to each court-appointed client in an efficient, cost-effective manner and in accordance with professional standards and ethics as established by the courts and by national and state legal organizations.

Strategic Goals:

- The year 2002 Strategic Plan for the Delta Special Revenue Fund is to monitor post case expenses such as workers' compensation, liability insurance and the rental of space and services for the actual client file while collaborating with Auditor-Controller oversight.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- The Public Defender agreed to represent the defendant in Case No. 94ZF0195 in 1994.
- The trial of Case No. 94ZF0195 began in September 1998 and was completed in June 1999. The Public Defender continues to maintain and store the defendant's file.

DELTA SPECIAL REVENUE - The Delta Special Revenue Fund - 15N was created on behalf of the Board of Supervisors in an agreement regarding the funding of Case No. 94ZF0195, by Calaveras County. It authorized the Public Defender to hire staff, arrange for space, contract services and arrange for equipment to undertake the action of representation of the defendant. It also authorized costs incurred by other Orange County departments as a result of the defendant's case.

dant's case.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Orange County Board of Supervisors resolution No. 95-188 authorized the Public Defender to hire staff and to undertake the actions as were reasonable and necessary under the budget approved by the Superior Court for the legal representation of defendant, Case No. 94ZF0195. All positions were deleted in FY 2000-01.

Budget Summary

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	77,568	22,120	57,282	57,639	356	0.62
Total Requirements	41,572	22,120	10,870	57,639	46,768	430.24
Balance	35,996	0	46,412	0	(46,412)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Delta Special Revenue in the Appendix on page 475.

060 - SHERIFF-CORONER

Operational Summary

Mission:

Provide a safe environment for all residents, businesses and visitors in Orange County.

Strategic Goals:

- Provide proactive and timely response to public safety.
- Provide safe, secure and efficient incarceration for pre- and post-trial inmates.
- Provide leadership and support for Countywide law enforcement efforts.
- Maintain a motivated and productive workforce.

Key Outcome Measures:

Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
PERCENT OF CITIZENS WHO FEEL SAFE IN THEIR NEIGHBORHOODS What: Measures our commitment to provide a safe environment for all citizens, businesses & visitors in OC. Why: We are committed to increasing safety and enhancing the quality of life for everyone in O.C.	A survey to measure citizen safety perception shows that in the Sheriff's service area, 95.7% feel very or reasonably safe walking in their neighborhood.	Maintain or improve the percentage of residents who feel very safe in their neighborhoods by maintaining frequent presence in the communities, addressing areas of concern such as gang activity, school safety, and routine patrol activities.	Department has created a School Mobile Resource Team & joined with other agencies in the Countywide Juvenile Services Bureau offering resources to communities, residents, & students for campus safety & supporting community events by providing information about safety programs & department services.
PERCENT OF CITIZENS RATING SHERIFF SERVICES AS GOOD OR EXCELLENT What: Measures effectiveness of the Sheriff Dept's services in meeting customer needs. Why: Achieves our commitment to provide expeditious, effective & courteous services to our citizens.	A survey to measure citizen satisfaction shows that in the Sheriff's service area, 84.7% rate the quality of services provided as good or excellent.	Continue to provide a proactive environment addressing resident concerns, thereby increasing the percentage of citizens rating the Sheriff's services as excellent.	The Sheriff's Department has undertaken an active and ongoing recruitment for reserve officers to supplement the services provided by department staff. Procedures have been streamlined to expedite thorough investigations of citizen complaints.
NUMBER OF INCIDENTS IN COUNTY JAILS PER 1,000 INMATES INVOLVING INMATE/INMATE VIOLENCE BY FACILITY What: Measures how well we are providing the safety, care and welfare of inmates. Why: We take responsibility for the care of inmates placed into Sheriff's custody as a top priority.	Incidents in County jails involving inmate on inmate violence increased 2.7% in 2001 from 2000.	Decrease incidents in County jails involving inmate on inmate violence.	Due to the delay in opening of Bldg A, and due to barracks areas needing maintenance, inmates have had to be housed in open barracks-type facilities and in less than ideal living conditions resulting in increased tensions among inmate populations related to individual, gang and racial rivalries.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	297,945,827
Total Final FY 2002-2003 Budget:	345,230,146
Percent of County General Fund:	14.31%
Total Employees:	3,181.00

Key Outcome Measures: (Continued)

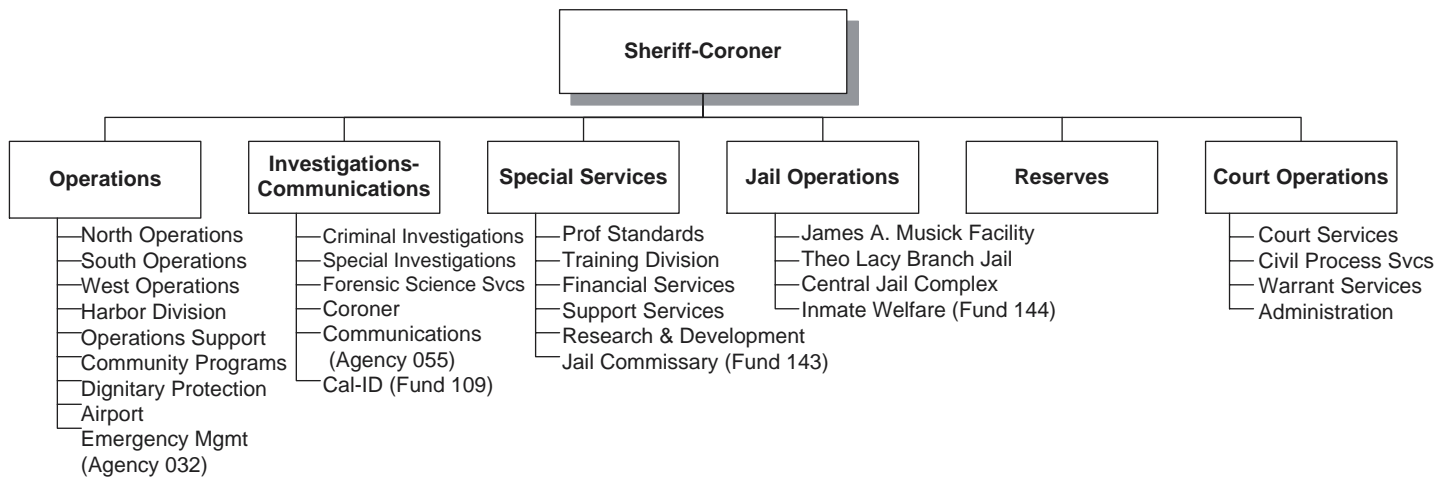
Performance Measure	2001 Business Plan Results	2002 Business Plan Target	How are we doing?
NUMBER OF INCIDENTS IN COUNTY JAILS PER 1,000 INMATES INVOLVING INMATE/EMPLOYEE VIOLENCE BY FACILITY What: Measures our commitment in providing a safe environment for all Sheriff Dept. employees. Why: To ensure the safety of our employees.	Incidents in County jails involving inmate on employee violence increased 32% in 2001 from 2000.	Decrease incidents in County jails involving inmate on employee violence.	Although there has been an increase, it represents less than 1 additional incident per month. This is a result of the incident reporting standards that were revised and are more sensitive to minor altercations. Additionally, the annual incident to inmate processed represents less than 0.097%.
PERCENT OF PHYSICAL EVIDENCE COLLECTION/ANALYSIS SERVICE RATED AS VALUABLE TO THE LAW ENFORCEMENT AGENCY What: Measures ability to provide accurate & efficient services in meeting department customer needs. Why: We are committed to provide forensic laboratory service with the highest level of accuracy available.	A survey of municipal police chiefs in Orange County rated the overall quality of department crime lab services as 100% good or excellent.	Recruit and maintain staffing to provide forensic laboratory services with the highest level of accuracy available.	Recruitment and testing for Forensic Sciences positions needed as vacancies occur. Positions are almost all filled. Currently, 1 applicant is undergoing background investigations for a position in Forensic Science.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Upgraded SWAT communication equipment to be compatible with the 800 MHZ radios.
- Successfully transitioned OCTA security from Sheriff's Special Officers to Deputy Sheriff II's.
- Upgraded the ECB theater area with ergonomic consoles, chairs, equipment, and reduced the noise pollution through adding sound absorption materials.
- Radio dispatchers and communications coordinators handled nearly 1,000,000 phone calls for which 194,000 were 9-1-1 emergency phone calls.
- Implemented an evidence barcode system for managing coroner evidence. System integrates with the Department's Property/Evidence Bureau.
- Established the Organ Procurement Task Force comprised of key members of the medical and law enforcement community to facilitate the organ donation process.
- Completed multi-year claim for peace officers Bill of Rights state reimbursement resulting in \$2.1 million for the Department.
- Applied for and received \$6.6 million in federal reimbursement for housing illegal aliens.
- Identified site and leased temporary Coroner's morgue.
- Completed phase 1 of Financial Integrated Systems (FIS) providing complete automation for processing bail/bonds, accounts receivable billings, and unclaimed funds.
- Implemented the "BEST CHOICE" in-custody drug/alcohol treatment program at Theo Lacy.
- Provided a 96-bed housing area to Probation Department for housing juveniles to help in the overcrowding situation at Juvenile Hall.
- Automated ordering system at Commissary Operations, resulting in improved service and accuracy to inmate customers.
- Correctional Programs expanded service levels for the Horticulture Program, Substance Abuse, Health, U.S. Government, Job Development Skills, Narcotics Anonymous, Self-Esteem Program, Computer Business Skills, and Commercial Painting Program.
- Paper product recycling was expanded to all divisions resulting in approximately \$600 monthly being returned to the Commissary Operations budget.

- Staffed the Emergency Operations Center at level two activation from September 11-September 16, 2001.
- Maintained activation level one after September 16th as a result of world and national events.
- Developed, coordinated, and trained for bi-annual SONGS graded exercise. Successful dress rehearsal with 175 participants occurred on August 8, 2001. Bi-annual exercise cancelled due to terrorist activities of September 11th.
- Participated in the State Strategic Committee on Terrorism (SSCOT), Mutual Aid Regional Advisory Committee (MARAC), Metropolitan Medical Response System (MMRS) Planning subcommittee, Los Angeles County Terrorist Early Warning Group (TEWG) and Terrorist Working Group (TWG).
- Hosted "Mental Health Consequences of Terrorist Attacks" presented by the FBI.
- Developed and distributed "Response to Energy Crisis" plan for the Department and other agencies; implemented toll-free hotline for public information.
- Forensic Sciences undertook the analysis of all unsolved sexual assault cases in the County.
- Case turnaround time in Forensic analysis of controlled substances was lowered from 13 days to 5 days.
- Completed 800 MHz Communications implementation with 15,000 radios in use in 113 County/city agencies with 2,250,000 transmissions per month.
- Installed the first 32 Mobile Data Computers (MDC) in patrol vehicles as a prelude to total fleet capability.
- Completed remodel of the Board of Supervisors' Hearing Room multimedia system.
- Provided enhanced access to Sheriff's Data System to Orange County law enforcement community via ELETE and Sheriff's Data Center.
- Implemented alternate work schedules in ECB and Emergency Management based on employee's suggestions.
- Formalized Communications Training Officer (CTO) selection process and implemented Dispatch training program and manual.
- Replaced an aging fireboat from the fleet with a new fireboat.
- Expanded female recruiting efforts and increased sworn female complement by 33 positions.
- Processed 1,321 applicant backgrounds, hired 369 sworn and professional staff, and approved 228 security clearances (including 66 Grand Jurists and 92 Probation personnel).
- Processed more than double the number of concealed weapons permits (CCW) issued in 1999 with no increase in staffing.
- Started the "Death Benefits Assistance Program" to help navigate the maze of paperwork that occurs when an employee dies. In 2000, the Employee Benefits Team (EBT) assisted families in procuring in excess of \$800,000 in monetary benefits.
- Received the 2001 P.O.S.T. Governor's Award for Excellence in Peace Officer Training.
- Graduated six academy classes with 52 deputies and 112 officers.
- Produced training videos including, but not limited to, "It's Up To You" recruit orientation video, public service announcements, press conferences, and Drug Use Is Life Abuse events.
- Implemented Sheriff's Use of Force Committee and updated Use of Force Policy.
- Procured over \$1 million in federal property through the Asset Procurement Program.
- Nearly 73,100 hours of service were volunteered by all Reserve Forces.

Organizational Summary



SHERIFF OPERATIONS - Provides police patrol services to all unincorporated areas of the County and to those cities or agencies that contract for police services. Operates the Emergency Communications Bureau, Emergency Management, Airport Bureau, Harbor Patrol Division, Hazardous Devices Squad, Transportation Bureau, Dignitary Protection and Security/Special Events.

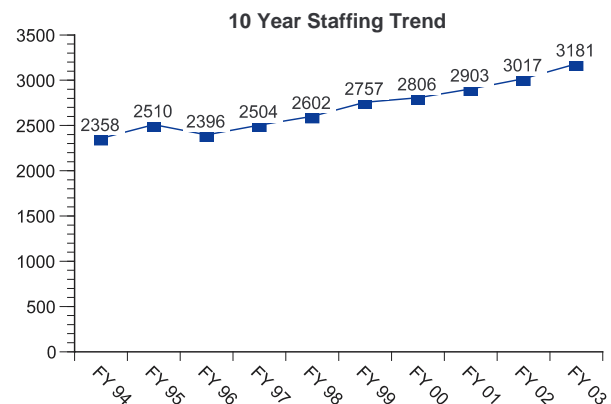
INVESTIGATIONS-COMMUNICATIONS - Initiates and investigates all reported public offenses and all violations of law relating to vice, gang enforcement and narcotics offenses occurring in the unincorporated areas of the County and in those cities that contract for police services. Provides critical Countywide forensic science services in support of the investigation and prosecution of criminal cases, and conducts investigations into the circumstances surrounding deaths falling within the Coroner's jurisdiction. Provides centralized County wide coordinated communications systems for all public safety agencies and for general government on a 24-hour basis.

SPECIAL SERVICES - Provides for all financial, budget, administrative, supply, personnel, training, commissary, record keeping and data systems for the operation of the Department. Explores and develops opportunity for Department growth through researching, planning and developing resources. Provides a comprehensive drug and gang awareness curriculum for schools, businesses and community groups.

JAIL OPERATIONS - Provides all jail functions to temporarily hold 63,000 arrestees annually and provides custodial services to those persons sentenced to serve time in Orange County, including housing, meal preparation, record keeping, recreational activity and services associated with the secure custody of inmates.

SHERIFF RESERVES - Provides a supplemental force of personnel consisting of more than 450 unpaid civilian volunteers with specialized law enforcement training and equipment, divided into 11 specialized reserve units: Aero Squadron, Services, Administrative, Technical Services, Search and Rescue, Bloodhound Team, Operations, Investigative, Uniform Patrol, Mounted Unit and Harbor Patrol.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Sheriff-Coroner Staff expanded from FY97 to FY01 primarily due to jail expansion, addition of Court Operations and a restructuring which added the following functions:
- Human Resources Team
- Countywide Communications
- Facilities Operations
- Real Estate
- Purchasing

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with the CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan. Staff will continue the implementation of the organizational performance measurement and employee pay for performance programs.

Changes Included in the Base Budget:

Negotiated salary settlements and other rate adjustments, retirement rate increases due to implementation of 3@50, new and mid-year position increases, worker's compensation and liability insurance increases.

Consistent with the Strategic Financial Plan.

Approved Budget Augmentations and Related Performance Results:

Unit/Amount	Description	Performance Plan	Ref. Num.
New Staff for Theo Lacy Building A Amount: \$ 3,498,403	Original request for 66 positions reduced to 32 for security at Theo Lacy Building A for \$3,498,403.	Provide security of 192 max security jails beds, 124 medical beds, & 16 disciplinary isolation cells.	060-004
Staffing for Terrorism Early Warning Group Amount: \$ 880,738	Add 10 positions for development & implementation of a full-time Terrorism Early Warning Group.	Proactively protect O.C. by analyzing strategic/op info critical to a prepared response to terrorism	060-005
Staffing for O.C. Joint Terrorism Task Force & CA Anti Terrorism Intelligence Center Amount: \$ 784,062	Add 7 positions for the O.C. Joint Terrorism Task Force and CA Anti-Terrorism Intelligence Center	Provide info/training/response related to terrorist threat against O.C.'s residents & infrastructure	060-006

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	3,017	3,134	3,181	47	1.50
Total Revenues	264,441,102	273,467,388	255,877,759	294,727,052	38,849,292	15.18
Total Requirements	301,097,823	312,448,708	299,366,564	345,230,146	45,863,581	15.32
Net County Cost	36,656,721	38,981,320	43,488,805	50,503,094	7,014,288	16.13

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner in the Appendix on page 446.

Highlights of Key Trends:

- Continue refinement of drug and alcohol rehabilitation pilot program and explore the feasibility of expanding this 64-bed program.
- Continue to increase volunteer services to supplement services, avoid additional costs and free up sworn personnel for law enforcement duties.
- Explore merger opportunities with PFRD Transportation Services to enhance operational efficiency and ensure cost effectiveness.
- Focus on Countywide technology efforts through the Integrated Law and Justice System.
- Development of anti-terrorism and homeland security efforts.
- Focus on completion of multiple construction projects, Coroner Training Facility, Training Facility, Theo Lacy Expansion and Sheriff's Headquarters Remodel.

Budget Units Under Agency Control

No.	Agency Name	Sheriff Operations	Investigations-Communications	Special Services	Jail Operations	Sheriff Reserves	Total
032	Emergency Management Division	1,281,983	0	0	0	0	1,281,983
047	Sheriff Court Operations	40,185,727	0	0	0	0	40,185,727
055	Sheriff-Coroner Communications	0	15,663,952	0	0	0	15,663,952
060	Sheriff-Coroner	120,526,420	33,927,334	76,299,789	113,267,819	1,208,784	345,230,146
103	OC Meth Lab Investigation Team	0	1,204,742	0	0	0	1,204,742
109	County Automated Fingerprint Identification	0	1,278,852	0	0	0	1,278,852
118	RNSP (Regional Narcotics Suppression Prog)	0	5,008,450	0	0	0	5,008,450
132	Sheriff-SNP (Sheriff Narcotics Program)	0	1,530,241	0	0	0	1,530,241
134	Orange County Jail Fund	0	0	0	2,338,513	0	2,338,513
139	CCSF-Contract Cities Shared Forfeitures	0	17,395	0	0	0	17,395
13B	Traffic Violator Fund	1,312,712	0	0	0	0	1,312,712
141	Sheriff's Substations Fee Program	4,978,359	0	0	0	0	4,978,359
143	Jail Commissary	0	0	4,743,100	0	0	4,743,100
144	Inmate Welfare Fund	0	0	0	9,420,870	0	9,420,870
14D	Cal-Id Operational Costs	0	1,279,735	0	0	0	1,279,735
14E	Cal-Id System Costs	0	4,413,977	0	0	0	4,413,977
14G	Sheriff's Supplemental Law Enforcement Service	0	0	1,276,133	0	0	1,276,133
14Q	Sheriff Construction & Facility Development	0	0	16,794,668	0	0	16,794,668
15C	Theo Lacy Jail Construction	0	31,933,439	0	0	0	31,933,439
15L	800 Mhz Countywide Coordinated Communications Syst	0	10,616,108	0	0	0	10,616,108
	Total	168,285,201	106,874,225	99,113,690	125,027,202	1,208,784	500,509,102

032 - EMERGENCY MANAGEMENT DIVISION

Operational Summary

Description:

Emergency Management (EM) leads, promotes, facilitates and supports County and Operational Area efforts to mitigate, prepare for, respond to, and recover from disasters. Members of Emergency Management staff respond to direction given from the Orange County Emergency Management Council and the Operational Area Executive Board. Duties include planning, training, public education and agency-specific training for fire, flood, earthquake, civil disturbance, and weapons of mass destruction.

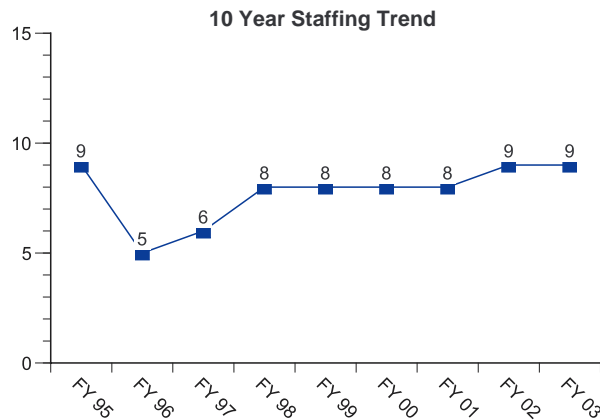
At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	755,325
Total Final FY 2002-2003 Budget:	1,281,983
Percent of County General Fund:	0.05%
Total Employees:	9.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Coordinated and conducted training for over 1,000 Sheriff's personnel and County agencies/departments to respond to the Emergency Operations Center for an activation/exercise.
- Coordinated and conducted a San Onofre Nuclear Generating Station (SONGS) Dress Rehearsal Exercise involving more than 140 Federal, State and local participants.
- Coordinated and conducted a simulated radiological terrorist tabletop exercise that involved over 250 Federal, State and local participants/observers.
- Activated the Emergency Operations Center in response to the September 11, 2001 Terrorist Attack on America.
- Assisted in countywide planning, preparation, and training for response to a nuclear, biological, or chemical Weapons of Mass Destruction incident.
- Revised the Weapons of Mass Destruction Plan Annex to the Orange County Operational Area Emergency Plan.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Constant at eight positions from FY 97-98 through FY 00-01. FY 01-02, one additional Senior Emergency Management Program Coordinator was approved increasing position count to nine.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	9	9	9	0	0.00
Total Revenues	305,498	464,951	356,299	825,623	469,323	131.72
Total Requirements	703,101	916,063	821,270	1,281,983	460,712	56.10
Net County Cost	397,603	451,112	464,970	456,360	(8,610)	-1.85

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Emergency Management Division in the Appendix on page 433.

Highlights of Key Trends:

- Participate in planning for the coordination of Operational Area response to Homeland Security.
- Continue to work on planning, preparation, and training for a terrorist incident by participating on the State Strategic Committee on Terrorism and the Grants/Funding Subcommittee.
- Implement the "E-Team" Emergency Management software to use in the EOC during activations/exercises.
- Implement a "Training Management System" to track EOC training and responder lists.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will follow the lead of the CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan. Staff will continue the implementation of the organizational performance measurement and employee pay for performance programs.

Changes Included in the Base Budget:

Negotiated salary settlements and other rate adjustments, retirement rate increases, worker's compensation and liability insurance increases. The Base Budget has increased due to one-time expenses for a FEMA Graded SONGS Exercise and a SONGS Reception & Decontamination Exercise.

047 - SHERIFF COURT OPERATIONS

Operational Summary

Mission:

The mission of Sheriff Court Operations is to protect and to serve the judiciary and the public by ensuring a safe environment in the Superior Courts of Orange County. All orders of the Court shall be served and enforced with a commitment to providing those services in the most efficient, courteous, and cost-effective manner.

Strategic Goals:

- Provide a safe environment and effective security services in and for Orange County courts.
- Provide effective warrant enforcement.
- Provide cost effective and efficient civil processing.

COURT SERVICES - Court Operations: One of the primary responsibilities of the Department is security of the Courts. Courtroom security is achieved by Deputies and Sheriff Special Officers (SSOs) assigned to bailiff the courtrooms. Bailiffs maintain and preserve order in the courtrooms, ensure proper decorum by remaining ready to meet and control unusual situations, and act to protect judges, witnesses, defendants, and other members of the courtroom staff from harm. Additionally, bailiffs sequester juries during deliberations, provide information to Court clientele, schedule the arrival and departure of prisoners, and maintain custody of prisoners who have matters scheduled in their courtrooms. At the Lamoreaux Justice Center and the Central Justice Center, SSO security personnel patrol courthouse hallways and operate airport-style screening for the purpose of weapons interdiction. SSOs also staff the 24-hour Security Desk in the Santa Ana courthouse. Each of the aforementioned Court Operations is funded through Trial Court Funding.

Detention: Augmenting the bailiffs are the deputies responsible for the transporting and guarding of prisoners while at Court. Their duties include the operation of the court holding cells, booking defendants ordered into custody from the courtrooms, and standing guard while high-risk trials are in

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	33,487,496
Total Final FY 2002-2003 Budget:	40,185,727
Percent of County General Fund:	1.67%
Total Employees:	421.00

progress. Approximately 120,500 adult prisoners are processed in the Orange County Courts each year. Temporary holding functions, unlike 24 hour jail functions are allowed under Rule 810 and the costs are, therefore, reimbursed by Trial Court Funding.

CIVIL PROCESS SERVICES - An important duty performed by Deputies, civilian technicians, and clerical support personnel in this area is the service of civil process. These employees have the responsibility for serving and enforcing the subpoenas, orders, notices, summonses, and other process of the Court. Civil field deputies seize property under Court order, sell property seized to satisfy judgments, and enforce orders to evict tenants. The Department is actively engaged in technical reviews and marketing plans that have the potential to reduce costs of operation and enhance the revenue-generating capacity of this service. These complementary goals will also provide a platform upon which an integrated network of user-friendly data gathering services may be expanded and connected with the Superior Court's system to track a case from start to finish.

WARRANT SERVICES - Court Operations' Warrant section is responsible for the service of felony and misdemeanor warrants of arrest. The investigators who serve them are front line peace officers. The Department expects to receive almost 76,000 warrants during the Year 2002. While misdemeanor warrants issued to Sheriff Court Operations have decreased in recent years, labor intensive felony warrants have increased. Sheriff Court Operations' aggressive warrant enforcement program ensures compliance with the legal requirements for due diligence, and serves as a deterrent for defendants that might otherwise have ignored Court orders.

ADMINISTRATION - Sheriff Court Operations Administration includes seven Lieutenants who have oversight responsibility for Special Operations, Justice Center bailiffing, perimeter security, Civil Process Services and Warrant Services. In addition to the salaries and benefits (S&EB) for the above staff, Services and Supplies (S&S) are budgeted in this activity that support general administrative purposes.

EXECUTIVE MANAGEMENT - This activity is comprised of the Assistant Sheriff for Sheriff Court Operations and the Assistant Sheriff's Executive Secretary.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- There have been no changes in total authorized staffing (421) during 2002.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Department fully embraces the County's employee incentive program. These programs are commonly referred to as PIP (Performance Incentive Program) and MPP (Management Performance Plan). These complementary incentive plans are designed to integrate the Business Plan with the individual performance goals that employees set during annual reviews.

Changes Included in the Base Budget:

Negotiated salary settlements and other rate adjustments, retirement rate increases due to implementation of 3 percent at age 50, and worker's compensation insurance increase.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	421	421	421	0	0.00
Total Revenues	27,223,798	28,466,182	26,751,885	31,919,198	5,167,312	19.32
Total Requirements	34,126,916	35,375,496	33,469,989	40,185,727	6,715,737	20.06
Net County Cost	6,903,118	6,909,314	6,718,103	8,266,529	1,548,425	23.05

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Sheriff Court Operations in the Appendix on page 436.

055 - SHERIFF-CORONER COMMUNICATIONS

Operational Summary

Description:

Sheriff-Coroner Communications provides the Countywide Coordinated Communications System for all city and County public safety agencies (law enforcement, fire, paramedic, lifeguards) and for general government on a 24-7 basis. Other services include installation and maintenance of communication and electronic equipment (e.g., mobile and portable radios, surveillance equipment, sound and video

systems); operational and maintenance support to the coordinated communications systems; and engineering and frequency management. Sheriff-Coroner Communications is the central coordinator/program manager for the new 800 MHz Countywide Coordinated Communications System.

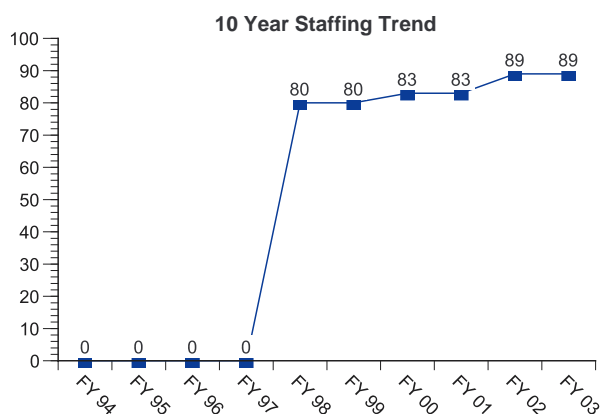
At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	7,531,178
Total Final FY 2002-2003 Budget:	15,663,952
Percent of County General Fund:	0.65%
Total Employees:	89.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Sheriff-Coroner Communications has completed the activation of 21 of its remote sites and has converted 100% of County and cities' law enforcement to the new 800 MHz System. 800 MHz is successfully operating 15,000 radios with over 2,250,000 transmissions each month. In addition, they have provide a state-of-the-art design for electronic controls for the Sheriff-Coroner facilities. The Mobile Data Computer Project has been initiated and field testing has been completed for full implementation.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Since this Agency was created in FY 97-98, the positions have been constant between 80 - 83. In the FY 00-01 1st Quarter Adjustment, one position was added to bring the current total to 84 positions. Previously, Communications budget and positions were part of the General

Services Agency/Communications (Agency 035/ORG 386). In FY 01-02, 5 positions were added through a Budget Augmentation Request for 24/7 coverage for system watch at the Loma Ridge facility. Since no positions were added in FY 02-03, the total number of positions remains 89.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan. Staff will continue the implementation of the organizational performance measurement and employee pay for performance programs.

Changes Included in the Base Budget:

The FY 02-03 Total Proposed Budget increased \$228,293 over the current budget, primarily due to increases in rates, COLAs, PIP, MPP in salaries.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	89	89	89	0	0.00
Total Revenues	1,149,211	4,853,296	1,386,549	9,458,094	8,071,544	582.13
Total Requirements	7,680,785	12,815,795	8,083,667	15,663,952	7,580,284	93.77
Net County Cost	6,531,574	7,962,499	6,697,118	6,205,858	(491,260)	-7.34

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Communications in the Appendix on page 440.

Highlights of Key Trends:

- In addition to providing services/repairs on a time and material basis, Communications will also offer a flat rate for new 800 MHz equipment. The CEO is negotiating with the cities for sharing the backbone cost of the new 800 MHz Communications System.

103 - O.C. METHAMPHETAMINE LAB INVESTIGATION TEAM

Operational Summary

Description:

The Orange County Methamphetamine Laboratory Investigation Team consists of employees of the Sheriff-Coroner Department, the District Attorney's Office, the Probation Department, various city police departments within the County, and the State Bureau of Narcotics Enforcement. This Countywide, coordinated effort has been instituted for the

purpose of interdiction and eradication of small- to medium-sized methamphetamine laboratories. Fund 103 was created to track the Federal grant funds used to establish the team and for expenditures associated with the grant and team operations.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	1,181,534
Total Final FY 2002-2003 Budget:	1,204,742
Percent of County General Fund:	N/A
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- The Orange County Methamphetamine Laboratory Investigative Team had a significant impact on reducing the number of labs in Orange County. Lab seizures have been reduced to levels not seen since 1995.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

Fiscal year 2002/2003 consists of new grant funding.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	1,134,604	1,195,010	829,951	1,204,742	374,790	45.16
Total Requirements	1,468,280	1,195,010	1,181,533	1,204,742	23,208	1.96
Balance	(333,676)	0	(351,582)	0	351,582	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: O.C. Methamphetamine Lab Investigation Team in the Appendix on page 451.

Highlights of Key Trends:

- The Meth Lab team along with other lab teams have turned the tide on the proliferation of methamphetamine lab operations throughout the United States. In

Southern California, meth lab operators have been pushed out of the area. According to various intelligence sources, meth cookers are manufacturing methamphetamine in Mexico in an attempt to be undetected.

109 - COUNTY AUTOMATED FINGERPRINT IDENTIFICATION

Operational Summary

Description:

The State Department of Justice maintains an automated system, known as the California Identification System (CAL-ID) for retaining and identifying fingerprints. CAL-ID is a computer system which stores fingerprint information and provides a remarkably high-speed comparison to crime scene prints or prisoners' prints.

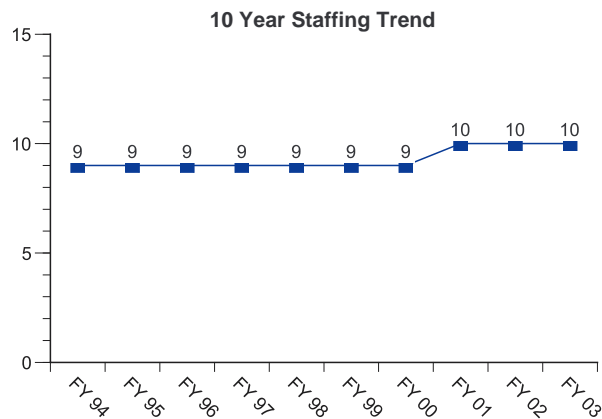
At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	1,395,866
Total Final FY 2002-2003 Budget:	1,278,852
Percent of County General Fund:	N/A
Total Employees:	10.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Expanded the electronic fingerprint (live scan devices) network to County law enforcement agencies to include juvenile arrests.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Constant at 9 positions since FY 90-91. Positions increased to 10 in FY 2000-01.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan. Staff will continue the implementation of the organizational performance measurement and employee pay for performance programs.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	10	10	10	0	0.00
Total Revenues	1,653,670	1,986,045	1,953,245	1,278,852	(674,393)	-34.53
Total Requirements	487,047	1,986,045	1,376,645	1,278,852	(97,793)	-7.10
Balance	1,166,623	0	576,600	0	(576,600)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Automated Fingerprint Identification in the Appendix on page 452.

Highlights of Key Trends:

- County law enforcement, courts and juvenile authorities are increasing their reliance on electronic fingerprinting. This will impact the workload of Cal-ID staff and electronic networks. Staff is tracking the development

of automated palm print identification systems and in-patrol car fingerprint identification systems for ultimate implementation among County law enforcement agencies.

118 - SHERIFF - REGIONAL NARCOTICS SUPPRESSION PROGRAM

Operational Summary

Description:

The Regional Narcotics Suppression Program (RNSP) consists of narcotics officers from the Sheriff-Coroner Department, cities within the County, and State and Federal agencies. RNSP is administered by the Sheriff-Coroner Department Special Investigations Captain, who reports to an executive board of police chiefs and the Sheriff. The purpose of this organization is to identify and convict high-level

drug traffickers and seize assets derived through drug trafficking. RNSP also promotes a coordinated drug enforcement effort throughout the County, encouraging coordination and cooperation between law enforcement and prosecuting agencies.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	2,872,435
Total Final FY 2002-2003 Budget:	5,008,450
Percent of County General Fund:	N/A
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- During FY 01/02, the program seized 13.7 tons of illegal drugs, \$1.8 million in cash and arrested 81 narcotics violators.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	5,166,216	5,305,712	4,702,570	5,008,450	305,879	6.50
Total Requirements	2,318,455	5,305,712	2,829,869	5,008,450	2,178,580	76.99
Balance	2,847,761	0	1,872,701	0	(1,872,701)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Sheriff - Regional Narcotics Suppression Program in the Appendix on page 454.

Highlights of Key Trends:

- Middle Eastern drug traffickers in Southern California are involved in the illegal importation of Pseudoephedrine from Canada into the Los Angeles/Orange County area with the proceeds being shipped overseas to finance terrorist operations.

132 - SHERIFF'S NARCOTICS PROGRAM

Operational Summary

Description:

The purpose of the Sheriff's Narcotics Program (SNP) is to record costs and revenue related to narcotics law enforcement and educational activities. This fund includes the Sheriff's proportional share of revenue from narcotics cash forfeitures received by the Regional Narcotics Suppression Program (RNSP) and through the efforts of the Department's Narcotics Detail.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	1,201,808
Total Final FY 2002-2003 Budget:	1,530,241
Percent of County General Fund:	N/A
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- As a result of the Special Investigations Division's re-evaluation of the transportation needs, an additional \$51,500 savings were identified in the current fiscal year, as 11 additional vehicles were converted to lease programs.
- In August 2001, the Sheriff's Narcotics Detail seized 2,572 marijuana plants, considered to be one of the largest seizures in Orange County history, with an estimated illegal street value of \$3 million.
- The SNP Detail seized over 2,338 lbs. of illegal narcotics and \$963,652 in cash.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	2,124,575	1,575,894	2,036,351	1,530,241	(506,110)	-24.85
Total Requirements	1,075,301	1,575,894	1,198,389	1,530,241	331,851	27.69
Balance	1,049,274	0	837,962	0	(837,962)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Narcotics Program in the Appendix on page 456.

Highlights of Key Trends:

- Ecstasy, GHB, MDMA and Ketamine continues to be the drug of choice among today's youths. These hallucinogens are most commonly found associated with young people attending Rave and Dance Clubs.

134 - ORANGE COUNTY JAIL

Operational Summary

Description:

The primary revenue source for this fund is penalty assessment from the Municipal Courts. The revenue is used to pay for a share of the operating costs of the Orange County Jails.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	3,209,457
Total Final FY 2002-2003 Budget:	2,338,513
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	3,807,259	4,149,067	4,154,659	2,338,513	(1,816,146)	-43.71
Total Requirements	1,289,000	4,149,067	3,209,457	2,338,513	(870,944)	-27.14
Balance	2,518,259	0	945,202	0	(945,202)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Orange County Jail in the Appendix on page 457.

139 - CONTRACT CITIES SHARED FORFEITURES

Operational Summary

Description:

The purpose of this fund is to record revenue and disburse cash to contract cities for their proportionate share of narcotic asset forfeitures received from the Regional Narcotics Suppression Program (RNSP) and through State and Federal Asset Forfeiture sharing from seizures made within each city.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	7,999
Total Final FY 2002-2003 Budget:	17,395
Percent of County General Fund:	N/A
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- State and Federal Asset Forfeiture Funds dispersed to Contract Cities, as appropriate.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	4,273	17,063	7,922	17,395	9,472	119.57
Total Requirements	1,970	17,063	7,999	17,395	9,395	117.46
Balance	2,303	0	(77)	0	77	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Contract Cities Shared Forfeitures in the Appendix on page 458.

Highlights of Key Trends:

- Effective enforcement efforts and community involvement measures in South Orange County have maintained a low crime rate. Taken as one combined district,

the South County contract cities and unincorporated areas is the safest community in the nation when compared with other cities and regions of similar population size.

13B - TRAFFIC VIOLATOR

Operational Summary

Description:

The Traffic Violator Fund was established to collect fees related to the Traffic Violator Apprehension Program in the Sheriff's contract cities. The Program is designated to reduce vehicle accidents caused by unlicensed drivers and drivers whose licenses are suspended in part by impounding their vehicles. The Program also provides for public education regarding the requirements of the Vehicle Code and related safety issues regarding driver licensing, vehicle registration, vehicle operation, and vehicle parking.

Strategic Goals:

- Reduce the overall collision rate by 10% in Sheriff contract cities.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- The 2-year grant ended June 30, 2002. Fees collected now fully funds the Traffic Violator Fund.

Ten Year Staffing Trend Highlights:

- There are no positions associated with this fund. Fund 13B will reimburse position costs in the Sheriff's main operating budget of 1 Investigative Assistant, 1 Deputy Sheriff II, 1 Staff Analyst III, and 1 Information Processing Specialist.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	294,387
Total Final FY 2002-2003 Budget:	1,312,712
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	731,309	1,269,799	1,170,044	1,312,712	142,667	12.19
Total Requirements	144,596	1,269,799	294,387	1,312,712	1,018,324	345.91
Balance	586,713	0	875,657	0	(875,657)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Traffic Violator in the Appendix on page 459.

141 - SHERIFF'S SUBSTATION FEE PROGRAM

Operational Summary

Description:

This fund was established in FY 1991-1992 to account for a new developer fee program for the future construction of Sheriff substations.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	2,425
Total Final FY 2002-2003 Budget:	4,978,359
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	75,703	4,954,147	145,918	4,978,359	4,832,440	3,311.75
Total Requirements	2,259	4,954,147	2,424	4,978,359	4,975,934	205,226.17
Balance	73,444	0	143,493	0	(143,493)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Substation Fee Program in the Appendix on page 461.

143 - JAIL COMMISSARY

Operational Summary

Description:

The Jail Commissary budget provides for commissary services to inmates housed in the five Orange County Jails as authorized by the Penal Code Section 4025. Profits earned plus accumulated interest are transferred to the Inmate Welfare Fund (Agency 144), which provides for the welfare, education and recreation of jail inmates.

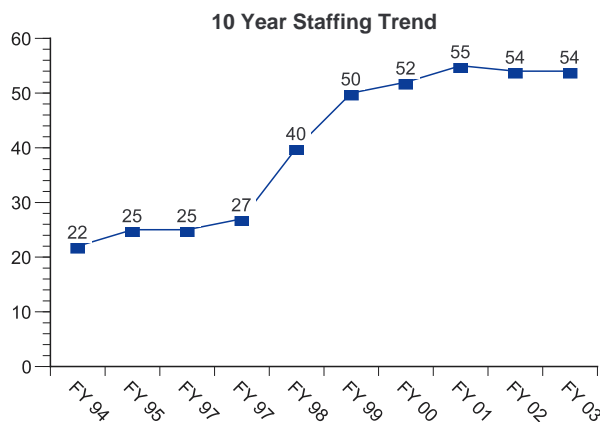
Strategic Goals:

- Expand current contracted services beyond their current scope.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Fully automated ordering of commissary items to allow use of Scantron forms for purchases, inventory tracking, and debit of inmate's money account via Sheriff's Data System Cashiering Program; thereby providing the ability to fill orders in a timelier manner resulting in improved service and accuracy to inmate customers.
- Expanded paper product recycling to all divisions of the Sheriff-Coroner Department resulting in approximately \$600 monthly being returned to the Commissary Operations budget.
- Implemented an alternate work schedule in Commissary Operations based on employees' suggestions.

Ten Year Staffing Trend:



At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	4,811,252
Total Final FY 2002-2003 Budget:	4,743,100
Percent of County General Fund:	N/A
Total Employees:	54.00

Ten Year Staffing Trend Highlights:

- Growth over the past ten years is due to expanded operations as a result of expanded housing at Theo Lacy, expanded vending operations program, expanded contracted services, and increase in the breadth and scope of recycling program operations.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan. Staff will continue implementation of the organizational performance measurement and employee pay for performance programs.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	54	54	54	0	0.00
Total Revenues	4,861,235	4,849,651	4,838,307	4,743,100	(95,207)	-1.97
Total Requirements	4,777,958	4,849,651	4,789,858	4,743,100	(46,758)	-0.98
Balance	83,277	0	48,449	0	(48,449)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Jail Commissary in the Appendix on page 462.

144 - INMATE WELFARE

Operational Summary

Description:

The Inmate Welfare Fund contributes toward successful inmate transition to the community by financing education, lifeskills training, exercise/recreation, individual/family services programs, general and law library services, religious observances, and similar activities related to inmate welfare

during incarceration. This fund is financed primarily through the revenue generated from inmate use of public telephones, profits from inmate purchases from the Jail Commissary (Agency 143), and revenue generated from contracts with education-affiliated agencies.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	5,370,534
Total Final FY 2002-2003 Budget:	9,420,870
Percent of County General Fund:	N/A
Total Employees:	73.00

Strategic Goals:

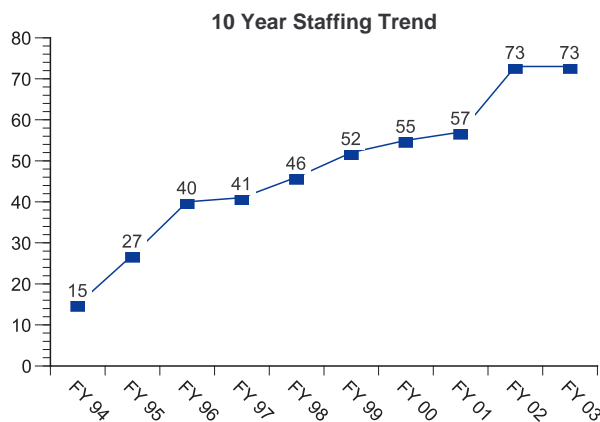
- Pursue implementation of all approved and budgeted inmate programs to the greatest extent possible given space constraints.
- Pursue completion of the budgeted automated statistical tracking system.
- Provide increased opportunities for inmates to participate in behavior modification programs.
- Implement the Domestic Violence, Anger Management, Charitable Awareness Programs, and Youthful Drunk Driving Programs.
- Expand existing programs such as Substance Abuse, Health and Fitness, and Religious Instruction and Observances.
- Upgrade course content and/or instructional delivery of vocational training.
- Expand post-release transition assistance to inmates, establishing The Great Escape program as the centralized clearing-house for transition services.
- Implement an expanded Inmate Job Development Program.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Correctional Programs developed programs for Inmate Art, Veterans' Affairs, and Youthful Drunk Driving. Curriculum for Domestic Violence, Anger Management, and ADA Compliance programs were developed.
- Correctional Programs expanded service levels for the Horticulture Program, Substance Abuse, Health, U.S. Government, Job Development Skills, Narcotics Anonymous, Self-Esteem Program, Computer Business Skills, and Commercial Painting Program.
- Over 16,500 law books and legal documents were provided to inmates via the Law Library.

- In 2001, a 92% pass rate was achieved by Orange County Jail inmates who take the GED test battery.

Ten Year Staffing Trend:



Ten Year Staffing Trend Highlights:

- Growth has been in response to the Board of Supervisor's request for preventative measures within the jails and in response to the statewide shift to community oriented policing, which includes rehabilitation programs for incarcerated inmates.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan. Staff will continue the implementation of the organizational performance measurement and employee pay for performance programs.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Positions	-	73	73	73	0	0.00
Total Revenues	12,681,555	12,087,746	12,015,537	9,420,870	(2,594,667)	-21.59
Total Requirements	5,055,092	12,087,746	5,434,584	9,420,870	3,986,285	73.35
Balance	7,626,463	0	6,580,953	0	(6,580,953)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Inmate Welfare in the Appendix on page 463.

Highlights of Key Trends:

- Increased partnership efforts with other agencies and private industry to maximize efficiency and reduce duplication of programs offered within correctional facilities.
- More emphasis on statistical tracking and objective evaluation to help determine allocation of financial and other resources needed for operation of Correctional Programs.
- Greater emphasis on creating a continuity of service between rehabilitative opportunities within the jails and those available to the inmate after release.
- Heavier focus on community volunteers and the way they can be brought into the jail and assist in meeting the goals that are set.
- Modifications of existing and future Correctional Programs to accommodate the various conditions enumerated under the Americans with Disabilities Act.
- Heavier focus on Community Oriented Policing and Restorative Justice.
- An increasing need for specialists to provide and constantly update state-of-the-art programs in areas such as addiction recovery, domestic violence, and anger management.
- A need for new ways to maintain service levels for an inmate population that is increasingly divided into smaller and smaller groups as a result of additional security classifications.

14D - CAL-ID OPERATIONAL COSTS

Operational Summary

Description:

This Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with Users (31 cities) of the Cal-ID Automated Fingerprint Identification System. This Fund charges Users of the Cal-ID system for any anticipated shortfall in revenues, which offset operational costs for Cal-ID Fund 109. The Remote Access Network (RAN) Board annually recommends how money will be appropriated and expended.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	881
Total Final FY 2002-2003 Budget:	1,279,735
Percent of County General Fund:	N/A
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Expanded the electronic fingerprint (live scan devices) network to County law enforcement agencies to include juvenile arrests.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	176,121	188,064	993,629	1,279,735	286,105	28.79
Total Requirements	186	188,064	881	1,279,735	1,278,853	145,108.27
Balance	175,935	0	992,748	0	(992,748)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: CAL-ID Operational Costs in the Appendix on page 465.

Highlights of Key Trends:

- County law enforcement, courts and juvenile authorities are increasing their reliance on electronic fingerprinting. This will impact the workload of Cal-ID staff and electronic networks. Staff is tracking the development of automated palm print identification systems and in-patrol car fingerprint identification systems for ultimate implementation among County law enforcement agencies.
- The Remote Access Network (RAN) Board annually recommends how money will be appropriated and expended. There is no anticipated shortfall in revenues for Cal-ID Fund 109 for FY 01-02. Current year projections only reflect anticipated expenditures.

14E - CAL-ID SYSTEM COSTS

Operational Summary

Description:

This Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with Users (31 cities) of the Cal-ID Automated Fingerprint Identification System. The Fund provides for system replacement and upgrade costs related to the Sheriff-Coroner Department's automated system for retaining and identifying fingerprints which links with the State system and allows comparison of fingerprints obtained through local arrest and booking fingerprints with fingerprints in the Statewide system.

Resolution R-98-38 dated 1-27-98, authorized implementing a \$1.00 fee on vehicle registration (Vehicle Code Section 9250.19) to fund fingerprint identification equipment. The fee shall remain in effect for five years from the date the actual collection of the fee commences.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	1,382,317
Total Final FY 2002-2003 Budget:	4,413,977
Percent of County General Fund:	N/A
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Expanded the electronic fingerprint (live scan devices) network to County law enforcement agencies to include juvenile arrests.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	4,190,385	3,981,299	4,423,602	4,413,977	(9,625)	-0.22
Total Requirements	5,624,138	3,981,299	1,382,316	4,413,977	3,031,660	219.32
Balance	(1,433,753)	0	3,041,285	0	(3,041,285)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: CAL-ID System Costs in the Appendix on page 466.

Highlights of Key Trends:

- County law enforcement, courts and juvenile authorities are increasing their reliance on electronic fingerprinting. This will impact the workload of Cal-ID staff and electronic networks. Staff is tracking the development

of automated palm print identification systems and in-patrol car fingerprint identification systems for ultimate implementation among County law enforcement agencies.

14G - SHERIFF'S SUPPLEMENTAL LAW ENFORCEMENT SERVICE

Operational Summary

Description:

The State Budget Act of 1996 appropriated funds for support of the Citizens' Option for Public Safety (COPS) program. These funds are intended to put additional officers on the street, increase availability of jail beds and provide for additional prosecutors. Funds must supplement, not supplant, existing law enforcement services and shall be expended exclusively to provide front-line law enforcement services. Recipients of these funds are restricted to California County Sheriffs, District Attorneys, counties, cities and Special Districts in San Mateo County. The Sheriff-Coroner Department's portion of the FY 2002-03 COPS program is 5.15%, or \$1,006,578 for increased availability of jail beds and \$265,596 for front-line law enforcement in the unincorporated areas of the County.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	1,426,928
Total Final FY 2002-2003 Budget:	1,276,133
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The Base Budget includes a balancing entry to reflect anticipated Fund Balance Available at year-end.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	1,529,398	1,266,521	1,426,934	1,276,133	(150,801)	-10.57
Total Requirements	1,451,492	1,266,521	1,426,928	1,276,133	(150,795)	-10.57
Balance	77,906	0	6	0	(6)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Supplemental Law Enforcement Service in the Appendix on page 467.

Highlights of Key Trends:

- Continuation of the citizens' Option for Public Safety (COPS) program.

14Q - SHERIFF-CORONER CONSTRUCTION AND FACILITY DEVELOPMENT

Operational Summary

Description:

This fund is used to track major capital construction projects within the Sheriff-Coroner Department. Each budgeted project is tracked separately within this fund.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	26,684,391
Total Final FY 2002-2003 Budget:	16,794,668
Percent of County General Fund:	N/A
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- Construction was initiated for Theo Lacy Phase II (Building A) in Spring 1999. As of April 2002 the project is 99.9% complete with only minor electronic work on guard station control panels still outstanding. Phase II will add 384 regular inmate beds and 125 medical beds, bringing the total facility capacity to 2,452. In addition to inmate housing, this building will include space dedicated for medical services and staff support facilities.
- Construction of the Theo Lacy Parking Lot along the Santa Ana Riverbed began in May 2001 and was completed in December 2001. This parking lot will provide parking for staff of the Theo Lacy Facility and help to alleviate parking congestion at the County Manchester site.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 02/03 and future year prioritization which forms the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

Base Budget reflects a \$20 million reduction as a result of construction projects that were encumbered. These projects are Coroner Training Facility, Renovation of Barracks A-E, Musick West Kitchen, and Katella Training Facility. Fund 14Q was also reduced by over \$3 million by a CEO transfer of Tobacco Settlement Revenue to the newly created Fund 15C for Theo Lacy Building B construction.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	38,310,545	37,250,159	42,025,921	16,794,668	(25,231,253)	-60.04
Total Requirements	18,994,333	37,250,159	11,652,048	16,794,668	5,142,619	44.13
Balance	19,316,212	0	30,373,872	0	(30,373,872)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Construction and Facility Dev. in the Appendix on page 470.

15C - THEO LACY JAIL CONSTRUCTION

Operational Summary

Description:

On February 26 2002, the Board of Supervisors awarded \$30,065,000 for construction of Theo Lacy Housing Building "B", which will provide housing for 576 inmates in three housing modules. The construction of Building "B" is a multi-year project that will complete the final expansion of Theo Lacy. This fund was created by the Board on the same day to provide appropriations for the construction project. Sources of funding include Funds 13N, 14B, and 15S. The transfer from Fund 15S is a "loan" which will be paid back from public safety's share of Tobacco Settlement Revenue - Fund 13N.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	30,063,169
Total Final FY 2002-2003 Budget:	31,933,439
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Plan for Support of the County's Strategic Priorities:

Construction of the jail is estimated to take 2 1/2 years with full operation targeted at FY 2005-2006.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	0	0	33,321,312	31,933,439	(1,387,873)	-4.17
Total Requirements	0	0	1,600,666	31,933,439	30,332,772	1,895.01
Balance	0	0	31,720,645	0	(31,720,645)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Theo Lacy Jail Construction in the Appendix on page 474.

073 - ALTERNATE DEFENSE

Operational Summary

Description:

This budget accommodates the cost of court-appointed private counsel who provide legal services to indigents when the Public Defender has declared a conflict of interest in Criminal and Juvenile Delinquency cases and, as appropriate, in Family Law, Juvenile Dependency, Mental Health and Probate Cases.

Strategic Goals:

- Alternate Defense Services continues to provide for the cost of indigent legal services in Criminal, Family Law, Conservatorship and Juvenile Delinquency and Dependency caseloads. This budget request is consistent with the legal requirements and projected caseloads based on the trends, cost factors, and County and court policies known at this time.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	9,953,976
Total Final FY 2002-2003 Budget:	9,849,000
Percent of County General Fund:	0.41%
Total Employees:	0.00

Budget Summary

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	4,351,621	5,247,000	4,542,353	4,893,000	350,646	7.72
Total Requirements	8,411,237	10,065,000	9,953,976	9,849,000	(104,976)	-1.05
Net County Cost	4,059,616	4,818,000	5,411,623	4,956,000	(455,623)	-8.42

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Alternate Defense in the Appendix on page 449.

Budget Units Under Agency Control

No.	Agency Name	Alternate Defense	Total
073	Alternate Defense	9,849,000	9,849,000
	Total	9,849,000	9,849,000

081 - TRIAL COURTS

Operational Summary

Description:

With the passage of The Lockyer-Isenberg Trial Court Funding Act of 1997 (AB 233), the State of California assumed fiscal responsibility for the operations of all Orange County Trial Courts. AB 233 requires Orange County to make periodic Maintenance of Effort (MOE) payments to the State to pay its share of Trial Court costs. It also requires Orange

County to directly pay certain specific types of Trial Court costs. This fund has been established to account for these payments and for revenue used to make these payments that is received from fees, fines, and forfeitures imposed by the Trial Courts.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	68,963,691
Total Final FY 2002-2003 Budget:	68,880,589
Percent of County General Fund:	2.85%
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- FY 2001-02 MOE payment is about \$64 million.

Budget Summary

Changes Included in the Base Budget:

FY 2002-03 MOE is estimated to be \$63 million.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	45,118,598	39,685,800	43,750,640	42,111,378	(1,639,262)	-3.75
Total Requirements	68,018,277	66,982,913	69,330,268	68,880,589	(449,679)	-0.65
Net County Cost	22,899,679	27,297,113	25,579,628	26,769,211	1,189,582	4.65

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Trial Courts in the Appendix on page 450.

13J - CHILDREN'S WAITING ROOM

Operational Summary

Description:

To provide for the establishment and maintenance of children's waiting rooms in Court facilities. These waiting rooms will be used for children of parents and guardians who are attending a court hearing as a litigant, witness, or for other appropriate purposes as determined by the court.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	223,219
Total Final FY 2002-2003 Budget:	398,297
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Changes Included in the Base Budget:

The FY 2002-03 budget includes revenues from court fees collected to fund the children's waiting room program. There is an increase to budgeted appropriations that is based on projected operating expenditures for FY 2001-02. This increase is consistent with the goals of the state mandated program. Additional waiting rooms and/or services may be funded as needed from the requested appropriations.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	305,368	145,266	474,326	398,297	(76,029)	-16.03
Total Requirements	147,066	145,266	223,218	398,297	175,078	78.43
Balance	158,302	0	251,107	0	(251,107)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Children's Waiting Room in the Appendix on page 460.

14B - COUNTY PUBLIC SAFETY SALES TAX EXCESS REVENUE

Operational Summary

Description:

Passage of Proposition 172 The Public Safety Sales Tax (PSST) in 1994, provided counties a method to maintain their funding commitment to public protection after the diversion of property tax dollars by the State to school programs. By law, PSST funds not used within any given fiscal year are placed within a PSST surplus fund to meet future public protection needs. This fund was created to account for these surplus PSST funds.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	20,311,236
Total Final FY 2002-2003 Budget:	36,688,076
Percent of County General Fund:	N/A
Total Employees:	0.00

Strategic Goals:

- The fund is used to meet critical one time needs of the Sheriff-Coroner and District Attorney.

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- District Attorney - Funds were used to offset reduction in PSST revenue in the District Attorney's operating budget, Agency 026.
- Sheriff - Funds were used for the following construction projects: Katella training facility, Musick west kitchen, Coroner training facility, renovation of barracks A through E at Theo Lacy, and headquarters remodel.

Budget Summary

Changes Included in the Base Budget:

The District Attorney anticipates depleting his portion of PSST savings in FY 01-02.

The Sheriff will use \$6 million to pay for one-time retirement payoffs and \$7 million for baseline operating costs.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	64,586,269	26,610,211	64,270,202	36,688,076	(27,582,126)	-42.92
Total Requirements	14,686,085	26,610,211	20,311,236	36,688,076	16,376,839	80.63
Balance	49,900,184	0	43,958,965	0	(43,958,965)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: County Public Safety Sales Tax Excess Revenue in the Appendix on page 464.

14L - LOCAL LAW ENFORCEMENT BLOCK GRANT

Operational Summary

Description:

This fund accounts for Local Law Enforcement Block Grant (LLEBG) proceeds. These funds must be used for projects to reduce crime and improve public safety.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	174,582
Total Final FY 2002-2003 Budget:	350,598
Percent of County General Fund:	N/A
Total Employees:	0.00

Fiscal Year FY 2001-2002 Key Project Accomplishments:

- FY 2001-02 LLEBG was \$112,409 and was used to support the Superior Court's Drug Court program.

Budget Summary

Changes Included in the Base Budget:

The 2002 LLEBG will be awarded in September 2002. The FY 2002-03 budget assumes Orange County will receive \$112,409, the same amount as FY 2001-02.

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	340,052	269,700	367,643	350,598	(17,045)	-4.64
Total Requirements	104,513	269,700	174,582	350,598	176,015	100.82
Balance	235,539	0	193,061	0	(193,061)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Local Law Enforcement Block Grant in the Appendix on page 469.

14U - COURT FACILITIES

Operational Summary

Description:

This fund was created to provide funding for Alteration and Improvement (A&I) Projects within County-owned Court facilities. Funding is derived from the facility fee paid by individuals attending Traffic School in Orange County.

At a Glance:

Total FY 2001-2002 Actual Expenditure + Encumbrance:	3,052,689
Total Final FY 2002-2003 Budget:	2,972,516
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Summary

Final Budget and History:

Sources and Uses	FY 2000-2001 Actual Exp/Rev	FY 2001-2002 Final Budget	FY 2001-2002 Actual Exp/Rev ⁽¹⁾	FY 2002-2003 Final Budget	Change from FY 2001-2002 Actual	
					Amount	Percent
Total Revenues	3,279,514	2,527,483	3,433,404	2,972,516	(460,888)	-13.42
Total Requirements	583,401	2,527,483	3,615,369	2,972,516	(642,853)	-17.78
Balance	2,696,113	0	(181,965)	0	181,965	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2001-02 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Court Facilities in the Appendix on page 473.